

Vote 06

Economic Development, Environment and Tourism

To be appropriated by Vote in 2020/21

R 1 612 128 000

Responsible MEC

MEC for Economic Development, Environment and Tourism

Administering Department

Department of Economic Development, Environment and Tourism

Accounting Officer

Head of Department: Economic Development, Environment and Tourism

Overview

Vision

A competitive economy within a sustainable environment.

Mission

To enable a competitive economy, sustainable environmental and tourism development towards an improved quality of life for all.

Main services

To facilitate the provincial economy, protect and manage environmental activities and promote tourism growth and development. To carry out these mandates, the department strives to achieve the following strategic outcomes:

- An industrialised Limpopo provincial economy by 2024;
- Up scaled and expanded support to local enterprises (SMMEs and Cooperatives);
- Increased ownership and participation by historically disadvantaged individuals in the province;
- A regulated and compliant Limpopo business;
- Compliance with environmental legislation improved;
- Sustainable waste management practices improved;
- Climate change management improved;

- Ecosystems and species protection and sustainable natural resources utilisation;
- Development and implementation of environmental research and evidence-based policy improved;
- Job creation through the environmental programs improved;
- Improved environmental awareness;
- Improved environmental education and capacity;
- Tourism contributed to economic growth in the province;
- Enhanced Visitor Experience through diversified destination and product offerings;
- Improved access to quality products and services;
- Tourism sector transformation and capacity building facilitated; and
- Limpopo marketed as a unique and diverse tourism destination

Legislative Mandates

- The Constitution of the Republic of South Africa, 1996 (Act of 1996);
- Northern Province Development Corporation Act, 1994 (Act No. 4 of 1994);
- Limpopo Business Registration Act, 2003 (Act No. 5 of 2003);
- Limpopo Gambling Act, 2013 (Act No. 3 of 2013);
- Liquor Act, 1989 (Act No. 27 of 1989);
- Limpopo Environmental Management Act, 2003 (Act No.7 of 2003);
- Limpopo Tourism Act, 2018 (Act No. 4 of 2018);
- Consumer Affairs (Unfair Business Practices) Act, 1996 (Act No. 8 of 1996);
- National Environment Management Act (NEMA), 1998 (Act No. 107 of 1998);
- NEMA: Protected Areas Act, 2003 (Act No.57 of 2003);
- NEMA: Air Quality Act, 2004 (Act. No. 39 of 2004);
- NEMA: Waste Management Act, 2008 (Act No. 59 of 2008);
- NEMA: Biodiversity Act, 2004 (Act No.10 of 2004);
- Tourism Act, 2014 (Act No.3 of 2014);
- Consumer Protection Act, 2008 (Act 68 of 2008);
- National Small Business Act, 1996 (Act No. 102 of 1996);
- National Small Business Amendment Act, 2004 (Act No. 29 of 2004);
- Promotion of Administrative Justice Act, 2004 (Act No. 3 of 2004);
- Promotion of Access to Information Act, 2003 (Act No. 2 of 2003);
- Electronic Communications and Transactions Act, 2002 (Act No. 25 of 2002);
- Electronic Communications Act, 2005 (Act No. 36 of 2005);
- Broad-Based Black Economic Empowerment Act, 2003 (Act No. 53 of 2003);
- Cooperatives Act, 2005 (Act No. 14 of 2005); and
- Special Economic Zones (SEZs) Act, 2014 (Act No. 16 of 2014);

Review of the current financial year (2021/2022)

Limpopo being the leading Province in South Africa's COVID-19 vaccination rollout in terms of doses administered as a percentage of the province's adult population and its effective registration of elderly residents boosted confidence in terms of service delivery and uninterrupted business operations. Although the Province experienced two incidences of unrest by mining communities, one in Phalaborwa and the other in Thabazimbi, the province was able to intervene and resolve the issues.

The department continued to operate despite the dark cloud of COVID-19 hovering over our heads. The disruption has caused an acceleration of remote working, and a rapid focus on virtual platforms to communicate and deliver services. The department has thus achieved better performance compared to the same quarter (Q3) of the previous financial year amidst the budget pressures. This is because of risks mitigation strategy and implementation of lessons learnt throughout the period of the pandemic. The following programmes are implemented:

Manufacturing Support Programme:

The department runs a Manufacturing Support Centre (through the Limpopo Tooling Initiative), situated in the Nkowankowa Industrial Park; the Centre is equipped with state-of-the-art machinery to develop tooling skills aimed at broadening and strengthening the manufacturing sector. The tooling sector is an important subset of manufacturing as without tooling there is no manufacturing.

The province experiences a critical shortage of technical skills in the manufacturing value chain and over the years has been relying on aged-qualified Toolmaking Artisans. This has rendered the province a net importer of technical skills especially from Zimbabwe that has identified the gap in Limpopo. The Centre has already qualified the first team of young tooling artisans from 2020 and another team is on the program.

Limpopo companies have not kept abreast with the latest technologies on offer and are lacking in equipment, productivity, and automation hence the Manufacturing Support Centre is designed to provide a strategic and sustainable link in the manufacturing and tool-making skills development pipeline for the province in its pursuit of “a competitive economy within a sustainable environment”.

In 2020/21 6 apprentices qualified as Tool, Jig and Die-making artisans from the Manufacturing Support Centre. In the current financial year (2021/22) MERSETA funded 10 learners who commenced on the 01st of July 2021. Once qualified the learners can serve as toolroom managers, machinists, project managers, machine setters, job planners, quality assurance inspectors and health & safety officers. The Centre also trains TVETs trainers and assist TVETs in setting up workshops.

Waste Economy

The department is currently co-funding a program named Industrial Symbiosis Program (Lim-ISP) with National Cleaner Production (NCPC-SA), an implementing agency of the DSTI hosted by CSIR. The program was launched in 2019 with the main aim of linking the institutions/companies that generate waste for disposal with those that can utilize the waste as resources in their business activities. The intention is to reduce waste that is directed to the landfill, ultimately create new small businesses, and create employment within green economy. The department is in continuous communication with Polokwane, Greater Tzaneen, Molemole and Mogalakwena Municipalities to access their landfill or dumping sites.

Some of the highlights of the Lim-ISP are as follows:

- SAB Polokwane, through Lim-ISP facilitation, successfully applied for their Boiler ash's exclusion from the definition of waste in order to streamline its recycling potentials. Opportunities for the Boiler ash use are being explored and discussions with potential businesses that can utilize boiler ash are underway.
- Khoroni hotel and Convention Centre has implemented a waste separation at source system at their hotel through LIM-ISP facilitation. This was aimed at helping improve and assist PWK Waste Management and Recycling with waste collection. Over and above this, the hotel has also bought PPE for seven (7) PWK Waste Management and Recycling employees for onsite waste collection use.
- LIM-ISP facilitated an application for PWK Waste Management and recycling to the Limpopo Provincial Government COVID 19 Waste Recycling Relief fund and they were granted R100 000.

CSIR is currently conducting scoping study for e-waste in the province in order to establish potential for business opportunities for SMME within e-waste stream. The study started in June and its anticipated completion date is end in August 2021.

Productivity Management Programme

As the world grappled with the COVID-19 pandemic, our businesses were also hard hit. The negative effect of this pandemic has shown to be severe to the world, to the people of South Africa and Limpopo province at large including their businesses.

The ongoing COVID-19 pandemic and socio-economic challenges already faced with are likely to leave an indelible impact on the country's SMMEs and cooperatives. These challenges have high probability of creating businesses' future survival uncertainty. The existing enterprises play a major role in terms of economic growth and job creation in both the formal and informal sectors of the economy. However, these businesses are often the least resilient during times of crisis, because

they typically have limited cash reserves, small client bases and less capacity to manage commercial pressures than bigger businesses do.

It is for these reasons that LEDET has not only seen the need but also the value to strengthen the partnership it has with Productivity South Africa, which date as far back as 2006/7. The cardinal pillars of this partnership have always been about improving businesses productivity and competitiveness so as to create decent sustainable jobs and further opportunities in the Limpopo's economy.

The province has ratified a multi-party agreement between LEDET, SEDA, LEDA and Productivity South Africa on the partnership in the areas of business interventions with the aim of improving local businesses' productivity and competitiveness as well as operational efficiencies by implementing a variety of initiatives. These initiatives focus on businesses that are in distress and facing possible closure, businesses that are in infancy stage or Start-Ups and those that focus on implementing World Best-Operating Practices (WBOP) to improve competitiveness. The initiatives are impact-driven and assist businesses of any size, furthermore they are meant to strengthen business capacity, improve operational efficiencies, save jobs and possible retrenchments, create decent jobs and business expansion through innovation and investment.

To date 44 of 50 entrepreneurs were trained on competitiveness improvement services. Whilst 19 of 20 companies are at different stages of intervention on the Kaizen Programme which focuses on operational efficiencies and profit improvement.

Business Regulations and Governance

In ensuring business compliance enforcement, the Department inspected a total of 2 041 liquor outlets throughout the province, while 95% of the liquor business applications were processed within the 90 days of receipt. To protect consumers' rights against unscrupulous business ethics, 75% of consumer complaints were finalised within 90 days of receipt.

Enterprise Development

As part of monitoring and evaluation of local enterprises supported by LEDA, NEF and Departmental relief fund as implemented in the 2020/21 financial year, 16 SMMEs were monitored. The SMMEs monitored were in the following sectors: Manufacturing, Construction, Agriculture, Services, ICT, Tourism and Green Economy. These monitoring was aimed at assessing the following:

- To measure the beneficiaries satisfaction with the services received

- To assess the programme impact in terms of jobs retained, jobs created, access to market, increase in sales, increase in turnover, procurement opportunities, business growth, skills development, access to business loans and funding opportunities.
- To assess business sustainability.

Economic Planning and Research

Literature review has been completed on the development of two sector master plans as well as the ease of doing business strategy.

Environment

The environment sector's contribution to the GDP is unlikely to improve in the short term due to budget cuts. One of the mostly affected is the wildlife and hunting industry. Whilst certain hunting activities commenced, the loss incurred in the financial year 2020/21 is significant, thus negatively impacting on the contribution by this industry to economic growth in the province. Hunting activities are seasonal and the industry has not been able to market and sell their products internationally.

The department will continue with the rehabilitation, refurbishment and upgrades of infrastructure in the state-owned nature reserve and wildlife resorts through earmarked fund allocation.

Waste management particularly in rural communities of the province remain a challenge. Illegal dumping of waste has increased with the uncontrolled and unmanaged disposal of facemasks highly evident. The department and the local municipalities in the province continue to implement joint efforts in promoting sustainable waste management practices.

Environmental Affairs

The Environmental Impact Assessment (EIA) as one of the environmental management instruments has been used since around 1989 to ensure that impacts on the environment are identified and appropriate mitigation measures are put in place to minimize such impacts. In the current financial year 2021/2022 as at the 3rd quarter, the department issued over 169 decisions on EIA applications within legislated timeframes for infrastructure projects inclusive of basic services provision with an estimated investment worth approximately R2 billion to the provincial economy. These developments have the potential to create approximately 600 job opportunities once construction has commenced on the approved infrastructure projects. The Department successfully finalised 100% of these EIA applications within the legislated timeframes, and this achievement is above the 98% target set nationally by the Office of the Presidency.

The Department has recently finalised the review of the Provincial Climate Change Strategy, which seeks to address both mitigation of and adaptation to climate change in the province. All key stakeholders in the province participated in this process.

The Department is at an advanced stage with the development of an environmental management framework (EMF) for the Vhembe District. This EMF will assist the Province in decision-making on the EIA application for the Musina-Makhado SEZ; addressing the objections, appeals and possible litigation during the implementation of the said SEZ. In general, EMFs ensure that the approval of EIA applications is expedited and thereby enabling timeous implementation of both government and private projects for socio-economic development. The provincial and local authorities will also use these EMFs in the development of spatial development frameworks.

Despite the Covid-19 pandemic, provincial Environmental Management Inspectors (EMIs) continued to ensure the realization of the constitutional right to an environment that is not harmful to people's health or well-being and to protect the environment. The fight against the increasing poaching of rhinos, lions, pangolins, unsustainable exploitation of fauna and flora, non-compliance to environmental legislation and other environmental crimes remain high on the government agenda.

Unlawful developments continue to be the most common environmental non-compliance in the province. Thus, the EMIs have to date issued fifty-two (52) administrative enforcement notices issued for non-compliance with environmental management legislation, conducted three-hundred and twenty-six (326) compliance inspections, and laid five (5) criminal charges against the perpetrators in 2020/2021. This is a continued fight against environmental crime in the province into the 2021/2022 financial year. Criminal enforcement will be brought against those who knowingly disregard or are criminally negligent in violating environmental laws. Indictments against culpable corporate executives will be stepped up. This will force senior decision makers of the regulated community to think twice about deliberately breaking the law if they understand that they face incarceration, rather than only corporate fines, for their criminal conduct.

Infrastructure Development

The Department has implemented some Infrastructure Management Projects in the provincial nature reserves in the financial year 2021/2022. These include the maintenance of infrastructure for roads, electricity, water and buildings; with completion of fence upgrade and repair, and staff ablution upgraded at the Nylsvlei nature reserve.

The department is also implementing revenue enhancement projects within its Wildlife Resorts such as the development of four (4) hiking trails in five (5) Wildlife Resorts, that is, the Lekgalameetse, Makuya, Wolkberg, Thabina and Masebe and attracted over 3000 hikers in 2021/2022 financial year.

Tourism

The tourism programme will continue with awareness and informative sessions aiming at encouraging the industry to ensure that safe tourism practices are implemented and strict adherence to health protocols are monitored. Continuous registration of tourist guides and conducting research to assist with decision making and determining new trends in the provincial tourism sector remains a priority. Liaison with the industry through regular tourism forum meetings and interactions as well as the implementation of a robust and re-focused Tourism Marketing strategy remains a priority

Outlook for the coming financial year (2022/2023)

The key challenge in the economic development branch is the inability to operate at an optimal capacity in the implementation of its developmental programs due to significant budget pressures or insufficient budget. Priority will be given to programmes with existing contractual obligations whilst the branch continues to seek innovative ways to achieve more with less i.e. through strategic partnerships and other means. The following programmes will be implemented:

Manufacturing Support Programmes

The department will continue to support the development of skills for the economy to enhance manufacturing capabilities in the province through the implementation of the Projects within the ambit of Manufacturing Support Centre and the Fabrication Laboratory.

Limpopo-ISP

This is a 3-year co-funded project, implemented in collaboration with National Cleaner Production Centre (NCPC) and rolled out in all the five (5) districts in the province targeting the whole value chain of waste management and recycling. The existing MOA will lapse in 2022/2023.

Proposed key programmes will include the following:

Energy Management Programme

The Minister of DMRE signed SANS 1544 Energy Performance Certificates regulations (EPC) requiring buildings to display their energy performance certificates in order to drive energy efficiency. The new regulations are being implemented this year (2021), demanding that both private and public sector declare their energy performance in buildings.

The province has in the past two years trained 28 TVETS and university engineering graduates from Limpopo Province in the Building Codes and Energy Performance Certificate standard for

both government and private buildings in line with Department of Energy's Energy Performance Certificate (EPC) Regulations. The programme also offers practical training on the ISO5001:2011 Energy Management System standard in order to equip students and enable the deployment of controlled and regulated energy efficiency and renewable energy interventions.

The ultimate intention is for the trainees to receive Certified Energy Auditor (CEA) or Certified Energy Manager (CEM) certificates, which are international qualifications, administered and authorised by USA based Association of Energy Engineers (AEE) and to also obtain selected EWSETA qualification should they pass examinations.

As alluded above, these skills developed by the province are now in high demand nationally and we are proud that 7 of the learners are already qualified as Energy Auditors in 2020/21. Two of the 7 received a second qualification as Certified Energy Managers and the rest that are still to be qualified and will be part of the implementation of the new programme but working under the guidance of qualified auditors.

The branch unfortunately could not continue with this programme in 2021/22 financial year due to budget constraints and wish to pursue it in 2022/23 due to its relevance and impact in the economy. Through this programme, the province will fast enhance its capacity to participate in the green economy sector and improve efficiencies in the manufacturing sector.

Industrialisation

LEDET will continue to support and coordinate the implementation of productivity and competitiveness in the economy including SMME's and cooperatives through various programmes such as Business Recovery, Capacity building and World-class Practices.

Department will facilitate the development of skills for the Economy through the implementation of the following programmes: Energy Management Systems training and the Industrial Symbiosis programme to enhance the implementation of the Limpopo Green Economy Plan; Tool, Jig and Die-making initiative through the Manufacturing Support Centre and the Fabrication Laboratory to improve province's manufacturing competitiveness.

To diversify the provincial economy and increase participation of our historically disadvantaged people in the green economy sector, the department will pursue opportunities in the Waste Management space through the Industrial Symbiosis programme. We will grow the beneficiation of waste by ensuring that one business' waste serves as an input in another business' operations.

Conduct B-BBEE Verification

The B-BBEE Act 46 of 2013, Section 13G (1) of the Act requires all spheres of government, public entities and organs of state to report on their compliance with broad-based black Economic Empowerment in their audited annual financial statements and annual reports required under the Public Finance Management Act, 1999 (Act No. 1 of 1999). It will be for the first time that B-BBEE Compliance verification is conducted in the province.

Implementation of ROI Framework

As part of implementation of the Limpopo Mining Indaba Resolutions, the department will be implementing the ROI framework with all the participating Mines and host communities to achieve sustainability, impact, and social cohesion in the mining nodes. The ultimate plan is to host awards to recognize mining companies making a bigger impact and those that goes an extra mile in serving their communities through their programmes

Tourism

In the financial year 2022/2023, the department will focus on the following outcomes:

To enhance the visitor experience through diversified destination and product offerings. Aspects that will also receive attention under this outcome is the hosting of the Marula Festival and the conducting of several event impact assessments hosted by government and private sector. Furthermore, the department will continue implementing the tourism practitioners' programme that forms an integral part of building tourism capacity on municipal level. Improve access to quality products and services and tourism sector transformation and capacity building facilitated. The department will also implement sector skills development programmes in partnership with the National Department of Tourism and private sector.

Reprioritization

Department has aligned its allocation to the policy objectives, especially in supporting the Limpopo Development Plan and the MTSF priorities. The department reprioritized budget in the 2022/23 financial year, from transfer and subsidies to upgrading of the nature reserves and wildlife resorts, and to augment operational budget which was severely affected by COVID-19 budget cut in 2020/21 and 2021/22 financial years.

Procurement

Department will continue to implement multi-year infrastructure projects with DPWRI and DBSA as our implementing agents. The projects among others, include construction of tourists' chalets, slaughterhouse, buffalo bomas, the rehabilitation of water and electricity infrastructure on several

wildlife resorts and nature reserves. The department will also appoint service providers to assist in the commercialization of reserves and to develop the resort reservation system.

Receipts and Financing

Summary of receipts

Table 6.1(a) below provides summary of the departmental receipts per main category over the MTEF period.

Table 6.1(a): Summary of receipts

R thousand	Outcome			Main appropriation	Adjusted appropriation 2021/22	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Equitable share	1 689 168	1 934 562	1 377 853	1 393 404	1 646 404	1 646 404	1 609 982	1 447 188	1 474 918
Conditional grants	3 376	3 563	2 994	2 198	2 198	2 198	2 146	-	-
Expanded Public Works Programme Incentive Grant For Provinces							2 146	-	-
Departmental receipts									
Total receipts	1 692 544	1 938 125	1 380 847	1 395 602	1 648 602	1 648 602	1 612 128	1 447 188	1 474 918

The departmental budget is funded through equitable shares and conditional grant - EPWP incentive. The total receipts increased by 15.5 percent from R1.396 billion in 2021/22 to R1.612 billion in 2022/23 financial years.

Departmental receipts collection

Table 6.1(b) below provides a summary of the departmental own receipts over the seven-year period.

Table 6.1 (b) : Summary of departmental receipts collection

R thousand	Outcome			Main appropriation	Adjusted appropriation 2021/22	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Tax receipts	110 670	123 282	81 170	123 241	117 017	117 017	126 220	136 159	146 887
Casino taxes	60 928	79 253	44 442	71 119	60 283	60 283	71 119	76 809	82 953
Horse racing taxes	46 181	40 386	33 208	47 829	52 441	52 441	50 623	54 673	59 047
Liquor licences	3 561	3 643	3 520	4 293	4 293	4 293	4 478	4 677	4 887
Motor vehicle licences	-	-	-	-	-	-	-	-	-
Sales of goods and services other than capital assets	16 774	17 290	10 689	23 608	13 454	13 454	24 623	25 719	26 874
Transfers received	5 412	21 891	21 005	9 683	16 911	16 911	10 099	10 548	11 022
Fines, penalties and forfeits	2 625	3 247	3 920	2 793	2 043	2 043	3 073	3 207	3 351
Interest, dividends and rent on land	739	1 420	267	180	180	180	188	196	205
Sales of capital assets	2 590	88	330	3 733	200	200	250	300	350
Transactions in financial assets and liabilities	11 749	12 509	476	13 667	1 167	1 167	1 216	1 271	1 328
Total departmental receipts	150 559	179 727	117 857	176 905	150 972	150 972	165 669	177 400	190 017

The main sources of revenue are Casino Taxes, Horse Racing Taxes, Liquor Licences, Rental Dwellings, Hunting Licences, Camping and Entrance Fees. The revenue collection is decreasing by 6.4 percent from 2021/22 financial year to 2022/23 financial year. The revenue from tax receipts is aligned to target sets by Limpopo Gambling Board.

Donor funding

Table 6.1(c) : Details of Donor funding receipts

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited						
R thousand	2018/19	2019/20	2020/21		2021/22		2022/23	2023/24	2024/25
Donor funding									
STANDARD BANK OF SA LTD FUND	-	-	-	-	-	-	-	-	-
DPSA :BELGIUM; TIRELO BOSHA-BIMS	662	174	307	-	-	-	-	-	-
United Nations Office for Project Services (UNOPS) funds	-	-	-	-	10 158	10 158	-	-	-
Total economic classification: Administration	662	174	307	-	10 158	10 158	-	-	-

The department received the United Nations Office for Project Services (UNOPS) funds from Small Enterprise Development Agency of an amount of R10.158 million for the implementation of critical projects in both LEDET and LEDA.

Payment summary

Key assumptions

The major key assumptions used in the compilation of the 2022/23 MTEF budget estimates for the vote are as follows:

- Compensation of Employees (COE) – pay progression of 1.5 percent allocated over the MTEF financial years. Medical allowances projections are based on Medical Price Index which is approximated at CPI+ 4 percent and housing allowances increased at CPI. The department also considered the filling of vacant positions.
- The increase on Goods and Services is based on the revised CPI guidelines over the MTEF as well as an increase in recurring contracts.
- Transfers and Subsidies increase is also based on Consumer Price Index.

Programme summary

Table 6.2(a) below provides summary of payments and estimates per programme over the seven-year period:

Table 6.2(a) : Summary of payments and estimates by programme: Economic Development, Environment And Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
1. Administration	381 520	390 657	333 593	321 400	348 637	348 637	359 255	335 459	366 819
2. Economic Development	774 453	1 053 260	629 025	669 378	887 000	887 000	783 520	683 493	635 927
3. Environmental Affairs	404 192	375 046	327 675	317 770	330 212	330 212	363 944	325 244	355 035
4. Tourism	132 379	119 162	90 556	87 055	82 753	82 753	105 408	102 992	117 137
Total payments and estimates	1 692 544	1 938 125	1 380 849	1 395 602	1 648 602	1 648 602	1 612 128	1 447 188	1 474 918

The table above depicts an increase of 8.6 percent from R1.396 billion in 2021/22 financial year to R1.612 billion in 2022/23 financial year. Programme 2: Economic Development is the highest allocated programme with 48.6 percent of the overall budget and the programme caters for both LEDA and LGB entities transfers. Programme 1: Administration is allocated 22.3 percent of the allocated budget due to centralized contractual obligations and other operational costs.

Summary of economic classification

Table 6.2(b) below provides a summary of payments and estimates per economic classification over the seven- year period:

Table 6.2(b) : Summary of provincial payments and estimates by economic classification: Economic Development, Environment And Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation 2021/22	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Current payments	846 513	852 862	741 467	699 202	726 629	725 897	789 442	724 704	800 563
Compensation of employees	575 496	581 796	551 315	532 744	554 993	553 700	559 201	551 450	576 212
Goods and services	270 176	270 115	189 154	165 478	170 656	171 217	229 211	172 173	223 221
Interest and rent on land	841	951	998	980	980	980	1 030	1 081	1 130
Transfers and subsidies to:	786 140	1 060 027	626 742	667 601	901 873	902 605	782 220	701 734	651 571
Provinces and municipalities	2 509	1 738	173	435	435	435	26 054	289	302
Departmental agencies and accounts	774 550	1 044 833	615 203	664 026	881 526	881 526	749 033	699 056	648 773
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	750	740	773	773	773	810	923	964
Households	9 081	12 706	10 626	2 367	19 139	19 871	6 323	1 466	1 532
Payments for capital assets	59 891	24 933	12 640	28 800	20 100	20 100	40 466	20 750	22 784
Buildings and other fixed structures	46 175	20 120	11 480	25 200	15 500	15 500	24 200	20 000	10 000
Machinery and equipment	13 549	4 813	1 160	3 600	4 600	4 600	16 266	750	12 784
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	0	-	-	-
Software and other intangible assets	167	-	-	-	-	-	-	-	-
Payments for financial assets	-	303	-	-	-	-	-	-	-
Total economic classification	1 692 544	1 938 125	1 380 849	1 395 602	1 648 602	1 648 602	1 612 128	1 447 188	1 474 918

Compensation of Employees has been increase by 5.0 percent from R532.744 million in 2021/22 financial year to R559.201 million in 2022/23 financial year to cater for mainly 1.5 percent pay progression and non-pensionable allowances.

Goods and Services has been increased by 38.5 percent from R165.478 million to R229.111 million due to mainly the allocation of earmarked funds for the commercialization of reserves, resort reservation system, implementation of Liquor act and resumption of some activities that were affected by COVID-19 budget cuts.

Transfers and Subsidies – The budget allocation increased by 17.2 percent from R667.601 million in 2021/22 financial year to R782.220 million in 2022/23 financial year mainly on earmarked funds for departmental entities and additional funds allocated to households. The allocation comprises of transfers to LEDA, LGB, and LTA as implementing Agencies for the Department.

Included in the allocation for these entities in 2022/23 financial year is R54.000 million and R275.000 million earmarked for Great North Transport recapitalization and Special Economic Zones projects (SEZ) respectively.

Payments for Capital Assets - The budget allocation increased by 40.5 percent from R28.800 million in 2021/22 to R40.466 million in 2022/23 financial year. The increase is due to additional funds allocated for the upgrading of infrastructure in the reserves and resorts.

Infrastructure payments

Departmental infrastructure payments

Table 6.2 (c) below provides summary of infrastructure expenditure and estimates by category over the seven-year period.

Table 6.2 (c): Summary of payments and estimates of infrastructure by Category

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Rand thousand									
Existing infrastructure assets	62 197	20 120	-	12 900	14 280	14 280	5 500	7 200	8 000
Maintenance and repairs	20 618	-	-	5 000	2 530	2 530	2 800	3 000	1 000
Upgrades and additions	41 579	20 120	-	7 900	9 550	9 550	2 200	3 200	7 000
Rehabilitation and refurbishment	-	-	-	-	2 200	2 200	500	1 000	-
New infrastructure assets	-	-	11 480	12 300	4 920	4 920	21 500	12 800	2 000
Infrastructure transfers	2 481	-	-	-	-	-	-	-	-
Infrastructure transfers - Current	-	-	-	-	-	-	-	-	-
Infrastructure transfers - Capital	2 481	-	-	-	-	-	-	-	-
Infrastructure: Payments for financial assets									
Infrastructure: Leases	-	-	-	-	-	-	-	-	-
Non Infrastructure	-	-	-	-	-	-	-	-	-
Total department infrastructure	64 678	20 120	11 480	25 200	19 200	19 200	27 000	20 000	10 000
<i>Capital infrastructure</i>	<i>44 060</i>	<i>20 120</i>	<i>11 480</i>	<i>20 200</i>	<i>16 670</i>	<i>16 670</i>	<i>24 200</i>	<i>17 000</i>	<i>9 000</i>
<i>Current infrastructure</i>	<i>20 618</i>	<i>-</i>	<i>-</i>	<i>5 000</i>	<i>2 530</i>	<i>2 530</i>	<i>2 800</i>	<i>3 000</i>	<i>1 000</i>

The infrastructure budget in 2022/23 increased by 7.1 percent from 2021/22 financial year for maintenance, construction, upgrading, rehabilitation and refurbishment of state resorts for revenue enhancement.

Transfers

Transfers to public entities

Table 6.3 provides summary of departmental transfers to public entities over the seven-year period.

Table 6.3 : Summary of departmental transfers to public entities

R thousand	Outcome			Main appropriation	Adjusted appropriation 2021/22	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Limpopo Gambling Board	68 086	72 117	61 381	60 652	60 652	60 652	75 652	75 652	79 056
Limpopo Tourism Agency	102 309	91 216	66 413	66 697	66 697	66 697	76 697	87 127	101 947
Limpopo Economic Development Agency	604 067	881 474	487 400	536 634	536 634	536 634	596 634	536 226	478 619
Total departmental transfers	774 462	1 044 807	615 194	663 983	663 983	663 983	748 983	699 005	659 622

Allocation to departmental entities in 2022/23 financial year increased by 12.8 percent on operational costs. The earmarked projects include Special Economic Zones operation costs, GNT recapitalization and Limpopo Tourism Agency collaborative marketing.

Transfers to Local Government

Table 6.4. below provides for transfers to municipalities by transfer type and category over the seven-year period.

Table 6.4 : Summary of departmental transfers to local government by category

R thousand	Outcome			Main appropriation	Adjusted appropriation 2021/22	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Category A	–	–	–	–	–	–	–	–	–
Category B	1 809	1 482	–	193	193	193	–	–	–
Category C	700	–	–	–	–	–	–	–	–
Unallocated	–	–	–	–	–	–	–	–	–
Total departmental transfers	2 509	1 482	–	193	193	193	–	–	–

The transfers above were for municipal rates and taxes which are longer paid by the department.

Programme description

Programme 1: Administration

Programme purpose

To provide strategic direction and support to line function programs to enable the achievement of their respective mandates.

Summary of payments and estimates: Programme 1: Administration

Table 6.5 (a) and 6.5 (b) below provide a summary of payments and estimates per sub-programme and economic classification over the seven the year period.

Table 6.5(a) : Summary of payments and estimates by sub-programme: Programme 1: Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation 2021/22	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
1. Office of the MEC	10 035	10 244	6 651	6 927	6 927	6 453	7 436	6 753	7 055
2. Office of the HOD	7 871	7 666	5 752	6 878	6 878	6 249	7 481	7 155	7 476
3. Financial Management	82 614	87 951	77 770	68 899	79 786	79 488	75 664	72 597	76 658
4. Corporate Services	281 000	284 796	243 420	238 696	255 046	256 447	268 674	248 954	275 630
Total payments and estimates	381 520	390 657	333 593	321 400	348 637	348 637	359 255	335 459	366 819

Table 6.5(b) : Summary of payments and estimates by economic classification: Programme 1: Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation 2021/22	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Current payments	363 053	377 754	325 171	318 587	334 479	334 208	346 936	333 369	357 635
Compensation of employees	194 899	197 960	189 179	179 557	189 736	189 736	185 945	185 348	193 670
Goods and services	168 154	179 794	135 992	139 030	144 742	144 472	160 991	148 021	163 965
Interest and rent on land	—	—	—	—	—	—	—	—	—
Transfers and subsidies to:	8 291	8 459	7 959	1 813	13 158	13 429	3 592	1 340	1 400
Provinces and municipalities	1 810	1 738	173	435	435	435	254	289	302
Departmental agencies and accounts	88	26	10	43	43	43	50	51	53
Higher education institutions	—	—	—	—	—	—	—	—	—
Foreign governments and international organisations	—	—	—	—	—	—	—	—	—
Public corporations and private enterprises	—	—	—	—	—	—	—	—	—
Non-profit institutions	—	—	—	—	—	—	—	—	—
Households	6 393	6 695	7 776	1 335	12 680	12 951	3 288	1 000	1 045
Payments for capital assets	10 176	4 141	463	1 000	1 000	1 000	8 727	750	7 784
Buildings and other fixed structures	—	—	—	—	—	—	—	—	—
Machinery and equipment	10 009	4 141	463	1 000	1 000	1 000	8 727	750	7 784
Heritage Assets	—	—	—	—	—	—	—	—	—
Specialised military assets	—	—	—	—	—	—	—	—	—
Biological assets	—	—	—	—	—	—	—	—	—
Land and sub-soil assets	—	—	—	—	—	—	—	—	—
Software and other intangible assets	167	—	—	—	—	—	—	—	—
Payments for financial assets	—	303	—	—	—	—	—	—	—
Total economic classification	381 520	390 657	333 593	321 400	348 637	348 637	359 255	335 459	366 819

The overall budget in the programme increased by 11.8 percent from R321.400 million in 2021/22 financial year to R359.255 million in 2022/23 financial year. The departmental operational costs such as leases of office buildings, Fleet Services (maintenance and repairs), municipal services and security services are centralized in this programme. Provided nominal growth is mainly to cater for annual escalations which are above CPI.

Compensation of Employees has been increased by 3.6 percent from R179.557 million in 2021/22 financial year to R185.946 million in 2022/23 financial year on mainly 1.5 percent pay progression and non-pensionable allowances.

Goods and Services has been increased by 15.8 percent from R139.030 million in 2021/22 financial year to R160.991 million in 2022/23 financial year. The increase is more than the CPI rate because of budget cut in 2021/22 financial year due to COVID-19 allocations.

Transfers and Subsidies – The budget allocation increased by 98.1 percent from R1.813 million in 2021/22 financial year to R3.592 million in 2022/23 financial year. This major increase is due to allocation for bursaries and leave gratuity was cut in 2021/22 financial year due to COVID-19 budget cuts.

Payments for Capital Assets - The budget allocation increased from R1.000 million in 2021/22 financial year to R8.727 million in 2022/23 financial year to replace aging motor vehicles and to upgrade failing ICT equipment.

Programme 2: Economic Development

Programme purpose: To promote economic growth and job creation through economic planning and research, enterprise development, investment promotion and business regulations.

Programme objectives

- An industrialised Limpopo province by 2024.
- Upscaled and expanded support to local enterprises (SMMEs & Cooperatives) in Limpopo.
- Increased ownership and participation by historically disadvantaged individuals in the province.
- A regulated and compliant Limpopo businesses.

Tables below 6.6(a) and 6.6(b) below provide a summary of payments and estimates per sub-programme and economic classification over the seven the year period.

Table 6.6(a) : Summary of payments and estimates by sub-programme: Programme 2: Economic Development

R thousand	Outcome			Main appropriation	Adjusted appropriation 2021/22	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
1. Intergrated Economic Development Services	633 520	904 830	511 706	553 763	754 195	754 195	642 447	554 592	499 008
2. Trade And Sector Development	17 342	19 573	12 864	11 038	11 849	12 997	14 380	10 580	13 056
3. Business Regulation And Governance	113 565	119 682	97 952	97 939	115 448	114 299	118 172	110 985	116 198
4. Economic Planning And Research	10 026	9 175	6 503	6 637	5 509	5 509	8 521	7 336	7 665
Total payments and estimates	774 453	1 053 260	629 025	669 378	887 000	887 000	783 520	683 493	635 927

Table 6.6(b) : Summary of payments and estimates by economic classification: Programme 2: Economic Development

R thousand	Outcome			Main appropriation	Adjusted appropriation 2021/22	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Current payments	101 179	97 061	79 144	72 092	68 980	68 980	83 664	71 615	78 252
Compensation of employees	70 358	69 957	62 668	66 451	61 847	61 847	69 502	68 009	71 063
Goods and services	30 821	27 104	16 476	5 641	7 133	7 133	14 162	3 606	7 189
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	672 743	956 199	549 881	597 286	818 020	818 020	699 386	611 878	557 675
Provinces and municipalities	-	-	-	-	-	-	25 800	-	-
Departmental agencies and accounts	672 153	953 591	548 780	597 286	814 786	814 786	672 286	611 878	557 675
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	590	2 608	1 101	0	3 234	3 234	1 300	-	-
Payments for capital assets	531	-	-	-	-	0	470	-	-
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	531	-	-	-	-	-	470	-	-
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	0	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total economic classification	774 453	1 053 260	629 025	669 378	887 000	887 000	783 520	683 493	635 927

The programme shares the highest allocation against the overall departmental budget. Included in the programme is allocation to LEDA at R596.634 million and LGB at R75.652 million under transfers & Subsidies. LEDA receives earmarked funding for implementation of SEZ & GNT recapitalization in the province.

Compensation of Employees has been increased by 4.6 percent from R66.451 million in 2021/22 financial year to R69.502 million in 2022/23 financial year on mainly 1.5 percent pay progression and non-pensionable allowances.

Goods and Services has been increased from R5.641 million in 2021/22 financial year to R14.162 million in 2022/23 to resume core activities that were underfunded in 2021/22 financial year. Included in the allocation is an earmarked of R4.000 million for the implementation of the Liquor act.

Transfers and Subsidies – The budget allocation increased by 17.1 percent from R597.286 million in 2021/22 financial year to R699.386 million in 2022/23 financial year on payment to household and additional earmarked funds for SEZ in entities.

Service Delivery Measures

Programme 2: Economic Development		2022/ 23	2023/2 4	2024/2 5
Programme Performance Indicators				
2.1	Number of Economic Development reports compiled on economic indicators	4	4	4
2.2	Number of economic strategies developed		1	1
2.3	Number of sector master plans developed	1	1	1
2.4	Number of economic development research completed	1	1	1
2.5	Number of BBBEE compliance interventions implemented to improve the level of compliance	2	2	2
2.6	Number of LED interventions implemented in Municipalities	1	1	1
2.7	Number of monitoring and evaluation reports produced on local enterprises supported	2	2	2
2.8	Number of components of the National Exporter Development Programme facilitated	3	3	3
2.9	Number of Manufacturing Support programmes implemented	3	3	3
2.10	Number of programmes implemented to enhance local participation in the mining sector	2	2	2
2.11	Number of monitoring reports produced on implementation of LIBRA	4	4	4
2.12	Number of liquor businesses inspected	8640	8640	8640
2.13	Percentage of liquor applications processed within 90 days of receipt	100%	100%	100%
2.14	Percentage of consumer complaints processed within 90 days of receipt	100%	100%	100%

Programme 3: Environmental Affairs

Programme purpose: To provide sustainable environment management services in the province.

Programme Objectives

- Provide sustainable environmental management, utilization and regulation in the Province.
- Provide protection and sustainable natural resource management and utilization in the Province.
- Provide environmental empowerment support services in the Province.

Tables below 6.7 (a) and (b) below provide a summary of payments and estimates per sub-programme and economic classification over the seven the year period.

Table 6.7(a) : Summary of payments and estimates by sub-programme: Programme 3: Environmental Affairs

R thousand	Outcome			Main appropriation	Adjusted appropriation 2021/22	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
1. Environmental Trade And Protection	127 472	95 951	92 724	99 329	98 271	97 234	113 799	94 766	99 625
2. Biodiversity And Natural Resources Management	207 254	221 467	197 386	182 352	190 341	191 378	203 887	188 571	211 240
3. Environmental Empowerment Services	28 708	28 837	24 749	21 680	25 323	25 655	25 491	23 978	25 055
4. Limpopo Wildlife Resorts	40 758	28 791	12 816	14 409	16 277	15 945	20 768	17 928	19 115
Total payments and estimates	404 192	375 046	327 675	317 770	330 212	330 212	363 944	325 244	355 035

Table 6.7(b) : Summary of payments and estimates by economic classification: Programme 3: Environmental Affairs

R thousand	Outcome			Main appropriation	Adjusted appropriation 2021/22	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Current payments	352 211	350 302	313 009	288 165	307 197	307 003	330 130	303 855	338 584
Compensation of employees	294 495	298 975	284 906	272 463	289 136	288 111	288 290	282 773	295 471
Goods and services	56 875	50 376	27 105	14 722	17 081	17 912	40 811	20 001	41 983
Interest and rent on land	841	951	998	980	980	980	1 030	1 081	1 130
Transfers and subsidies to:	2 797	3 952	2 489	1 805	3 915	4 109	2 545	1 389	1 451
Provinces and municipalities	699	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	750	740	773	773	773	810	923	964
Households	2 098	3 202	1 749	1 032	3 142	3 336	1 735	466	487
Payments for capital assets	49 184	20 792	12 177	27 800	19 100	19 100	31 269	20 000	15 000
Buildings and other fixed structures	46 175	20 120	11 480	25 200	15 500	15 500	24 200	20 000	10 000
Machinery and equipment	3 009	672	697	2 600	3 600	3 600	7 069	-	5 000
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total economic classification	404 192	375 046	327 675	317 770	330 212	330 212	363 944	325 244	355 035

The budget allocation increased by 14.5 percent from R317.770 million in 2021/22 to R363.944 million in 2022/23 financial year.

Compensation of Employees has been increased by 5.8 percent from R272.463 million in 2021/22 financial year to R288.290 million in 2022/23 financial year on mainly 1.5 percent pay progression and non-pensionable allowances.

Goods and Services has been increased from R14.722 million in 2021/22 financial year to R40.811 million in 2022/23 financial year mainly on earmarked funds for commercialization of reserves and development of reservation system.

Interest and Rent on Land - The budget allocation increased by 5.1 percent from R0.980 million in 2021/22 financial year to R1.030 million in 2022/23 financial year.

Transfers and Subsidies - The budget allocation increased by 41.0 percent from R1.805 million in 2021/22 financial year to R2.545 million in 2022/23.

Payments for Capital Assets - The budget allocation increased by 12.5 percent from R27.800 million in 2021/22 to R31.269 million in 2022/23 financial year on mainly upgrading and rehabilitation of state resorts and reserves.

Service Delivery Measures

Programme 3: Environmental Affairs		2022/23	2023/24	2024/25
Programme Performance Indicators				
3.1	Percentage of complete Environmental Impact Assessment (EIA) applications finalized within legislated timeframes	100%	100%	100%
3.2	Number of compliance inspections conducted	237	258	258
3.3	Number of completed criminal investigations handed to the NPA for prosecution	04	04	04
3.4	Number of administrative enforcement notices issued for non-compliance with environmental management legislation	35	39	39
3.5	Percentage of complete biodiversity management permits issued within legislated timeframes	100%	100%	100%
3.6	Percentage of complete Atmospheric Emission Licenses (AELs) issued within legislated timeframes	100%	100%	100%
3.7	Percentage of complete Waste License applications finalized within legislated time-frames	100%	100%	100%

Programme 3: Environmental Affairs		2022/23	2023/24	2024/25
Programme Performance Indicators				
3.8	Number of Intergovernmental sector programmes implemented	1	1	1
3.9	Number of legislated tools developed	1	1	1
3.10	Number of environmental research projects completed	1	1	1
3.11	Number of functional environmental information management systems maintained	1	1	1
3.12	Number of climate change response interventions implemented	1	1	1
3.13	Number of biodiversity economy initiatives implemented	1	1	1
3.14	Number of hectares under the conservation estate	9000 hectares under the conservation estate	10000 hectares under the conservation estate	10000 hectares under the conservation estate
3.15	Percentage of area of state managed protected areas assessed with a METT score above 67%	1% (2609 of 260890 ha)	1% (2609 of 260890 ha)	1% (2609 of 260890 ha)
3.16	Number of revenue enhancement projects developed	1	1	1
3.17	Number of work opportunities created through environment sector public employment programmes	100	120	120
3.18	Number of Environmental awareness activities conducted	20	20	20
3.19	Number of Environmental capacity building activities conducted	20	30	40

Programme 4: Tourism

Programme purpose: The purpose of this programme is to develop, promote and regulate tourism in the Province.

Programme objective:

The strategic objective is:

- Tourism contributing to provincial economic growth and development.

Tables below 6.8 (a) and (b) below provide a summary of payments and estimates per sub-programme and economic classification over the seven the year period.

Table 6.8 (a) : Summary of payments and estimates by sub-programme: Programme 4: Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation 2021/22	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
1. Tourism Planning And Development	132 379	119 162	90 556	87 055	82 753	82 753	105 408	102 992	117 137
Total payments and estimates	132 379	119 162	90 556	87 055	82 753	82 753	105 408	102 992	117 137

Table 6.8(b) : Summary of payments and estimates by economic classification: Programme 4: Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation 2021/22	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Current payments	30 070	27 745	24 143	20 358	15 973	15 706	28 711	15 865	26 092
Compensation of employees	15 744	14 904	14 562	14 273	14 273	14 006	15 464	15 320	16 008
Goods and services	14 326	12 841	9 581	6 085	1 700	1 700	13 247	545	10 084
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	102 309	91 417	66 413	66 697	66 780	67 047	76 697	87 127	91 045
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	102 309	91 216	66 413	66 697	66 697	66 697	76 697	87 127	91 045
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	-	201	-	-	83	350	-	-	-
Payments for capital assets	-	-	-	-	-	-	-	-	-
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	-	-	-	-	-	-	-	-	-
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total economic classification	132 379	119 162	90 556	87 055	82 753	82 753	105 408	102 992	117 137

Included in the allocation are funds for LTA as an implementing agency and funds to host annual Marula event which is a huge economic drive on tourism spending, hospitality through accommodation and general trade within local municipalities.

Compensation of Employees has been increased by 8.3 percent from R14.273 million in 2021/22 financial year to R15.464 million in 2022/23 financial year on mainly 1.5 percent pay progression and non-pensionable allowances.

Goods and Services has been increased by 117.7 percent from R6.085 million in 2021/22 financial year to R13.247 million in 2022/23 financial year because the department could not host Marula Festival in 2021/22 due to COVID-19 budget cut.

Transfers and Subsidies - The budget allocation for LTA was increased by 15.0 percent on operational costs. The entity also received earmarked funds for collaborative marketing.

Service Delivery Measures

Programme 4: Tourism		2022/23	2023/24	2024/25
Programme Performance Indicators				
4.1	Tourism Growth Strategy (TGS) implemented	Review Tourism Growth Strategy	Prioritized tourism growth strategy projects implemented	Prioritized tourism growth strategy projects implemented
4.2	Number of Tourist Guides registered	240	240	240
4.3	Number of community tourism owned initiatives supported	05	05	05
4.4	Number tourism awareness programs facilitated	04	04	04
4.5	Number of tourism capacity building programmes implemented	04	04	04

Other Programme information

Personnel numbers and costs

Table 6.9 (a) and (b) below provide a summary of personnel estimates by programme and personnel estimates breakdown per categories over the seven the year period.

Table 6.9 (a) : Summary of departmental personnel numbers and costs by component

	Actual						Revised estimate				Medium-term expenditure estimate						Average annual growth over MTEF		
	2018/19		2019/20		2020/21		2021/22		2022/23		2023/24		2024/25		2021/22 - 2024/25		% Costs of Total		
	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Filled posts	Additional posts	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel growth rate	Costs growth rate			
R thousands																			
Salary level																			
1 – 7	807	145 585	753	165 832	814	197 732	678	–	678	213 136	661	206 202	661	193 357	661	202 041	-0.8%	-1.8%	36.2%
8 – 10	287	255 758	284	247 835	300	151 149	249	–	249	154 510	241	157 495	241	159 935	241	167 116	-1.1%	2.6%	28.6%
11 – 12	128	116 053	122	100 000	129	134 920	137	–	137	129 516	139	132 466	139	142 905	139	149 321	0.5%	4.9%	25.1%
13 – 16	43	51 174	41	62 129	52	53 782	40	–	40	53 098	42	56 452	42	54 053	42	56 480	1.6%	2.1%	9.7%
Other	108	6 926	48	6 000	48	3 528	8)	48	40	3 440	100	6 586	40	1 200	40	1 254	–	-28.6%	0.4%
Total	1 373	575 496	1 248	581 796	1 343	541 111	1 096	48	1 144	553 700	1 183	559 201	1 123	551 450	1 123	576 212	-0.6%	1.3%	100.0%
Programme																			
1. Administration	441	194 899	397	197 960	416	189 179	308	29	337	189 736	376	185 946	376	185 348	376	193 671	3.7%	0.7%	33.8%
2. Economic Development	109	70 358	97	69 957	107	62 668	85	–	85	61 847	81	69 502	81	68 009	81	71 063	-1.6%	4.7%	11.9%
3. Environmental Affairs	758	294 495	717	298 975	780	284 906	704	–	704	288 111	708	288 289	648	282 773	648	295 471	-2.7%	0.8%	51.5%
4. Tourism	65	15 744	37	14 904	40	14 562	1)	19	18	14 006	18	15 464	18	15 320	18	16 008	–	4.6%	2.7%
Direct charges	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total	1 373	575 496	1 248	581 796	1 343	551 315	1 096	48	1 144	553 700	1 183	559 201	1 123	551 450	1 123	576 212	-0.6%	1.3%	100.0%
Employee dispensation classification																			
Public Service Act appointees not covered by OSDs	1 099	475 914	1 037	481 210	1 117	444 584	945	–	945	413 261	926	417 607	926	417 607	926	417 607	-0.7%	0.3%	74.3%
Public Service Act appointees still to be covered by OSDs	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Professional Nurses, Staff Nurses and Nursing Assistants	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Legal Professionals	2	1 964	2	2 067	2	2 193	2	–	2	2 147	2	2 342	2	2 342	2	2 342	–	2.9%	0.4%
Social Services Professions	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Engineering Professions and related occupations	164	90 692	161	95 194	176	101 001	157	–	157	134 852	155	132 666	155	130 301	155	155 063	-0.4%	4.8%	25.0%
Medical and related professionals	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Therapeutic, Diagnostic and other related Allied Health Professionals	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Educators and related professionals	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Others such as interns, EPWP, learnerships, etc	108	6 926	48	3 325	48	3 528	40	–	40	3 440	100	6 586	40	1 200	40	1 200	–	-29.6%	0.3%
Total	1 373	575 496	1 248	581 796	1 343	551 306	1 144	–	1 144	553 700	1 183	559 201	1 123	551 450	1 123	576 212	-0.6%	1.3%	100.0%

Table 6.9. (b) Personnel numbers and costs by programme

Personnel numbers	As at 31 March 2019	As at 31 March 2020	As at 31 March 2021	As at 31 March 2022	As at 31 March 2023	As at 31 March 2024	As at 31 March 2025
1. Administration	441	397	416	337	376	376	376
2. Economic Development	109	97	107	85	81	81	81
3. Environmental Affairs	758	717	780	704	708	648	648
4. Tourism	65	37	40	18	18	18	18
Direct charges	–	–	–	–	–	–	–
Total provincial personnel numbers	1 373	1 248	1 343	1 144	1 183	1 123	1 123
Total provincial personnel cost (R thousand)	575 496	581 796	551 315	553 700	559 201	551 450	576 212
Unit cost (R thousand)	419	466	411	484	473	491	513

Training

Table 6.10 below provide a summary of payments and information on training per programme over the seven the year period.

Table 6.10 : Information on training: Economic Development, Environment And Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation 2021/22	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Number of staff	1 373	1 248	1 343	1 144	1 144	1 144	1 183	1 123	1 123
Number of personnel trained	1 281	1 408	1 549	1 075	1 075	1 075	1 549	1 549	1 549
of which									
Male	776	853	938	599	599	599	938	938	938
Female	505	555	611	476	476	476	611	611	611
Number of training opportunities	753	824	911	911	911	911	1 014	1 135	1 272
of which									
Tertiary	391	426	473	473	473	473	533	607	696
Workshops	218	240	264	264	264	264	290	318	348
Seminars	70	77	85	85	85	85	94	104	115
Other	74	81	89	89	89	89	97	106	113
Number of bursaries offered	30	33	36	36	36	36	50	50	50
Number of interns appointed	60	55	73	73	73	73	113	113	113
Number of learnerships appointed	180	180	218	218	218	218	218	218	218
Number of days spent on training	1 393	1 532	1 685	1 685	1 685	1 685	1 685	1 700	1 700
Payments on training by programme									
1. Administration	7 139	12 745	9 662	4 818	4 818	4 818	6 597	7 519	7 857
2. Economic Development	–	–	–	–	–	–	–	–	–
3. Environmental Affairs	–	–	–	–	–	–	–	–	–
4. Tourism	–	–	–	–	–	–	–	–	–
Total payments on training	7 139	12 745	9 662	4 818	4 818	4 818	6 597	7 519	7 857

The budget for the department is centralized under programme 1 for the effective implementation of Workplace Skills Plan. Provision of 1.0 percent is set aside for training and development in terms of National Skills Development act. These includes bursaries, training and internships.

Annexure to Vote:6

Economic Development, Environment and Tourism

2022 Estimates of Provincial Revenue and Expenditure

Table 6.11: Specification of receipts: Economic Development, Environment And Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation 2021/22	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Tax receipts	110 670	123 282	81 170	123 241	117 017	117 017	126 220	136 159	146 887
Casino taxes	60 928	79 253	44 442	71 119	60 283	60 283	71 119	76 809	82 953
Horse racing taxes	46 181	40 386	33 208	47 829	52 441	52 441	50 623	54 673	59 047
Liquor licences	3 561	3 643	3 520	4 293	4 293	4 293	4 478	4 677	4 887
Motor vehicle licences	—	—	—	—	—	—	—	—	—
Sales of goods and services other than capital assets	16 774	17 290	10 689	23 608	13 454	13 454	24 623	25 719	26 874
Sale of goods and services produced by department (excluding capital assets)	16 740	17 290	10 689	23 586	13 454	13 454	24 601	25 696	26 850
Sales by market establishments	—	—	—	—	—	—	—	—	—
Administrative fees	6 059	7 189	10 689	23 586	13 454	13 454	24 601	25 696	26 850
Other sales	10 681	10 101	—	—	—	—	—	—	—
Of which									
Health patient fees	2 991	3 203	1 564	5 305	5 305	5 305	5 533	5 779	6 039
Other (Specify)	—	4 167	1 908	5 472	5 472	5 472	5 707	5 961	6 229
Other (Specify)	—	98	98	124	124	124	130	136	142
Other (Specify)	—	1 746	1 422	1 879	1 879	1 879	1 960	2 047	2 139
Sales of scrap, waste, arms and other used current goods (excluding capital assets)	34	—	—	22	—	—	22	23	24
Transfers received from:	5 412	21 891	21 005	9 683	16 911	16 911	10 099	10 548	11 022
Other governmental units	5 412	21 891	21 005	9 683	16 911	16 911	10 099	10 548	11 022
Higher education institutions	—	—	—	—	—	—	—	—	—
Foreign governments	—	—	—	—	—	—	—	—	—
International organisations	—	—	—	—	—	—	—	—	—
Public corporations and private enterprises	—	—	—	—	—	—	—	—	—
Households and non-profit institutions	—	—	—	—	—	—	—	—	—
Fines, penalties and forfeits	2 625	3 247	3 920	2 793	2 043	2 043	3 073	3 207	3 351
Interest, dividends and rent on land	739	1 420	267	180	180	180	188	196	205
Interest	739	1 420	267	180	180	180	188	196	205
Dividends	—	—	—	—	—	—	—	—	—
Rent on land	—	—	—	—	—	—	—	—	—
Sales of capital assets	2 590	88	330	3 733	200	200	250	300	350
Land and sub-soil assets	—	—	—	—	—	—	—	—	—
Other capital assets	2 590	88	330	3 733	200	200	250	300	350
Transactions in financial assets and liabilities	11 749	12 509	476	13 667	1 167	1 167	1 216	1 271	1 328
Total departmental receipts	150 559	179 727	117 857	176 905	150 972	150 972	165 669	177 400	190 017

Table 6.12: Payments and estimates by economic classification: Economic Development, Environment And Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation 2021/22	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Current payments	846 513	852 862	741 467	699 202	726 629	725 897	789 442	724 704	800 563
Compensation of employees	575 496	581 796	551 315	532 744	554 993	553 700	559 201	551 450	576 212
Salaries and wages	499 243	501 046	471 531	463 322	476 707	474 765	483 547	478 469	499 952
Social contributions	76 253	80 750	79 784	69 422	78 286	78 935	75 654	72 982	76 260
Goods and services	270 176	270 115	189 154	165 478	170 656	171 217	229 211	172 173	223 221
Administrative fees	1 361	773	67	45	25	25	196	224	234
Advertising	2 037	1 687	293	549	582	582	1 700	584	610
Minor assets	533	690	33	750	285	285	830	-	-
Audit cost: External	5 764	6 322	5 304	5 078	5 644	5 644	6 059	6 584	7 179
Bursaries: Employees	1 621	1 551	556	0	1 151	1 151	1 800	434	953
Catering: Departmental activities	3 818	3 584	176	16	317	317	1 206	825	863
Communication (G&S)	10 202	11 234	8 417	9 913	7 840	7 840	9 002	8 322	10 196
Computer services	13 244	16 516	14 195	17 330	17 322	17 322	19 407	17 118	18 887
Consultants and professional services: Business and advisory services	23 814	12 026	20 436	5 209	4 945	4 945	24 852	12 841	24 000
Infrastructure and planning	-	361	-	-	-	0	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	2 388	2 872	264	751	2 662	2 662	2 083	486	2 508
Contractors	23 918	22 316	6 885	9 103	2 461	3 485	11 558	1 121	14 186
Agency and support / outsourced services	1 515	21	-	45	36	36	51	66	69
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	16 330	15 196	11 000	12 260	12 994	13 292	14 422	13 356	15 956
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	756	968	285	400	509	509	862	482	504
Inventory: Chemicals, fuel, oil, gas, wood and coal	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medias inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	27	168	-	500	274	274	300	369	386
Consumable supplies	10 208	10 715	19 105	4 647	8 552	7 680	9 080	2 316	5 421
Consumable: Stationery, printing and office supplies	1 199	1 761	525	252	131	226	1 348	330	345
Operating leases	54 834	55 125	52 096	53 232	53 232	54 871	56 438	56 084	59 600
Property payments	35 628	35 605	35 531	37 278	40 496	39 024	41 412	38 577	45 309
Transport provided: Departmental activity	78	-	-	0	263	263	-	-	-
Travel and subsistence	47 017	52 257	9 570	5 225	8 687	8 440	14 745	7 080	8 397
Training and development	1 719	3 220	64	0	815	815	3 810	2 407	2 738
Operating payments	5 398	6 073	1 890	1 779	1 147	1 147	3 622	1 498	1 564
Venues and facilities	4 636	5 906	385	63	236	332	1 834	581	606
Rental and hiring	2 131	3 168	2 077	1 050	50	50	2 593	488	2 710
Interest and rent on land	841	951	998	980	980	980	1 030	1 081	1 130
Interest	-	-	-	-	-	-	-	-	-
Rent on land	841	951	998	980	980	980	1 030	1 081	1 130
Transfers and subsidies	786 140	1 060 027	626 742	667 601	901 873	902 605	782 220	701 734	651 571
Provinces and municipalities	2 509	1 738	173	435	435	435	26 054	289	302
Provinces	-	256	173	242	242	242	26 054	289	302
Provincial Revenue Funds	-	-	-	-	-	-	25 800	-	-
Provincial agencies and funds	-	256	173	242	242	242	254	289	302
Municipalities	2 509	1 482	-	193	193	193	-	-	-
Municipalities	2 509	1 482	-	193	193	193	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	774 550	1 044 833	615 203	664 026	881 526	881 526	749 033	699 056	648 773
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers	774 550	1 044 833	615 203	664 026	881 526	881 526	749 033	699 056	648 773
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	750	740	773	773	773	810	923	964
Households	9 081	12 706	10 626	2 367	19 139	19 871	6 323	1 466	1 532
Social benefits	5 282	9 272	6 855	1 367	15 492	16 194	3 823	466	487
Other transfers to households	3 799	3 434	3 771	1 000	3 647	3 677	2 500	1 000	1 045
Payments for capital assets	59 891	24 933	12 640	28 800	20 100	20 100	40 466	20 750	22 784
Buildings and other fixed structures	46 175	20 120	11 480	25 200	15 500	15 500	24 200	20 000	10 000
Buildings	45 925	20 120	11 480	25 200	10 200	10 200	24 200	20 000	10 000
Other fixed structures	250	-	-	-	5 300	5 300	-	-	-
Machinery and equipment	13 549	4 813	1 160	3 600	4 600	4 600	16 266	750	12 784
Transport equipment	7 442	733	-	0	-	-	3 000	-	3 000
Other machinery and equipment	6 107	4 080	1 160	3 600	4 600	4 600	13 266	750	9 784
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	0	-	-	-
Software and other intangible assets	167	-	-	-	-	-	-	-	-
Payments for financial assets	-	303	-	-	-	-	-	-	-
Total economic classification	1 692 544	1 938 125	1 380 849	1 395 602	1 648 602	1 648 602	1 612 128	1 447 188	1 474 918

2022 Estimates of Provincial Revenue and Expenditure

Table 6.12 (a) : Payments and estimates by economic classification: Programme 1: Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation 2021/22	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Current payments	363 053	377 754	325 171	318 587	334 479	334 208	346 936	333 369	357 635
Compensation of employees	194 899	197 960	189 179	179 557	189 736	189 736	185 945	185 348	193 670
Salaries and wages	168 671	170 582	162 070	155 453	162 861	162 862	159 886	160 206	167 399
Social contributions	26 228	27 378	27 109	24 104	26 875	26 874	26 059	25 142	26 271
Goods and services	168 154	179 794	135 992	139 030	144 742	144 472	160 991	148 021	163 965
Administrative fees	202	557	67	45	25	25	196	224	234
Advertising	1 719	1 579	163	500	382	382	1 100	400	418
Minor assets	337	421	–	100	100	100	663	–	–
Audit cost: External	5 764	6 322	5 304	5 078	5 644	5 644	6 059	6 584	7 179
Bursaries: Employees	1 621	1 551	556	0	1 151	1 151	1 800	434	953
Catering: Departmental activities	987	829	16	15	86	86	278	223	233
Communication (G&S)	10 202	11 234	8 417	9 850	7 777	7 777	8 848	8 131	9 996
Computer services	13 244	16 516	14 195	14 205	14 197	14 197	17 257	17 118	18 887
Consultants and professional services: Business and advisory services	63	85	17	99	141	141	146	162	169
Infrastructure and planning	–	–	–	–	–	–	–	–	–
Laboratory services	–	–	–	–	–	–	–	–	–
Scientific and technological services	–	–	–	–	–	–	–	–	–
Legal services	2 388	2 872	264	747	2 658	2 658	2 079	481	2 503
Contractors	629	781	507	277	177	177	426	487	509
Agency and support / outsourced services	–	–	–	–	–	–	–	–	–
Entertainment	–	–	–	–	–	–	–	–	–
Fleet services (including government motor transport)	15 945	15 196	11 000	12 220	12 954	13 252	14 346	13 269	15 865
Housing	–	–	–	–	–	–	–	–	–
Inventory: Clothing material and accessories	–	–	–	–	–	–	–	–	–
Inventory: Farming supplies	–	–	–	–	–	–	–	–	–
Inventory: Food and food supplies	–	–	–	–	–	–	–	–	–
Inventory: Chemicals,fuel,oil,gas,wood and coal	–	–	–	–	–	–	–	–	–
Inventory: Learner and teacher support material	–	–	–	–	–	–	–	–	–
Inventory: Materials and supplies	–	–	–	–	–	–	–	–	–
Inventory: Medical supplies	–	–	–	–	–	–	–	–	–
Inventory: Medicine	–	–	–	–	–	–	–	–	–
Meddas inventory interface	–	–	–	–	–	–	–	–	–
Inventory: Other supplies	27	168	–	500	274	274	300	369	386
Consumable supplies	3 636	3 727	2 560	1 736	3 219	2 650	3 706	845	883
Consumable: Stationery,printing and office supplies	1 191	1 740	517	234	204	204	1 023	296	309
Operating leases	54 834	55 125	52 096	53 232	53 232	54 871	56 438	56 084	59 600
Property payments	34 236	35 207	35 413	37 084	37 663	36 024	38 378	38 478	41 206
Transport provided: Departmental activity	78	–	–	0	263	263	–	–	–
Travel and subsistence	16 258	18 229	3 447	2 391	3 059	2 964	3 559	1 707	1 784
Training and development	1 269	2 257	17	0	815	815	2 769	2 082	2 175
Operating payments	2 732	3 809	1 071	716	721	721	1 053	500	522
Venues and facilities	792	1 369	99	0	0	96	567	147	154
Rental and hiring	–	220	266	–	–	–	–	–	–
Interest and rent on land	–	–	–	–	–	–	–	–	–
Interest	–	–	–	–	–	–	–	–	–
Rent on land	–	–	–	–	–	–	–	–	–
Transfers and subsidies	8 291	8 459	7 959	1 813	13 158	13 429	3 592	1 340	1 400
Provinces and municipalities	1 810	1 738	173	435	435	435	254	289	302
Provinces	–	256	173	242	242	242	254	289	302
Provincial Revenue Funds	–	–	–	–	–	–	–	–	–
Provincial agencies and funds	–	256	173	242	242	242	254	289	302
Municipalities	1 810	1 482	–	193	193	193	–	–	–
Municipalities	1 810	1 482	–	193	193	193	–	–	–
Municipal agencies and funds	–	–	–	–	–	–	–	–	–
Departmental agencies and accounts	88	26	10	43	43	43	50	51	53
Social security funds	–	–	–	–	–	–	–	–	–
Provide list of entities receiving transfers	88	26	10	43	43	43	50	51	53
Higher education institutions	–	–	–	–	–	–	–	–	–
Foreign governments and international organisations	–	–	–	–	–	–	–	–	–
Public corporations and private enterprises	–	–	–	–	–	–	–	–	–
Public corporations	–	–	–	–	–	–	–	–	–
Subsidies on production	–	–	–	–	–	–	–	–	–
Other transfers	–	–	–	–	–	–	–	–	–
Private enterprises	–	–	–	–	–	–	–	–	–
Subsidies on production	–	–	–	–	–	–	–	–	–
Other transfers	–	–	–	–	–	–	–	–	–
Non-profit institutions	–	–	–	–	–	–	–	–	–
Households	6 393	6 695	7 776	1 335	12 680	12 951	3 288	1 000	1 045
Social benefits	2 594	4 359	4 005	335	9 965	10 236	788	–	–
Other transfers to households	3 799	2 336	3 771	1 000	2 715	2 715	2 500	1 000	1 045
Payments for capital assets	10 176	4 141	463	1 000	1 000	1 000	8 727	750	7 784
Buildings and other fixed structures	–	–	–	–	–	–	–	–	–
Buildings	–	–	–	–	–	–	–	–	–
Other fixed structures	–	–	–	–	–	–	–	–	–
Machinery and equipment	10 009	4 141	463	1 000	1 000	1 000	8 727	750	7 784
Transport equipment	7 442	733	–	0	–	–	3 000	–	3 000
Other machinery and equipment	2 567	3 408	463	1 000	1 000	1 000	5 727	750	4 784
Heritage Assets	–	–	–	–	–	–	–	–	–
Specialised military assets	–	–	–	–	–	–	–	–	–
Biological assets	–	–	–	–	–	–	–	–	–
Land and sub-soil assets	–	–	–	–	–	–	–	–	–
Software and other intangible assets	167	–	–	–	–	–	–	–	–
Payments for financial assets	–	303	–	–	–	–	–	–	–
Total economic classification	381 520	390 657	333 593	321 400	348 637	348 637	359 255	335 459	366 819

Table 6.12 (b) : Payments and estimates by economic classification: Programme 2: Economic Development

R thousand	Outcome			Main appropriation	Adjusted appropriation 2021/22	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Current payments	101 179	97 061	79 144	72 092	68 980	68 980	83 664	71 615	78 252
Compensation of employees	70 358	69 957	62 668	66 451	61 847	61 847	69 502	68 009	71 063
Salaries and wages	61 937	61 500	54 765	59 055	54 451	54 151	61 335	60 140	62 840
Social contributions	8 421	8 457	7 903	7 396	7 396	7 696	8 168	7 870	8 223
Goods and services	30 821	27 104	16 476	5 641	7 133	7 133	14 162	3 606	7 189
Administrative fees	-	7	-	-	-	-	-	-	-
Advertising	58	-	54	-	150	150	100	-	-
Minor assets	-	-	-	-	-	-	-	-	-
Audit cost: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	1 428	1 193	52	0	73	73	603	343	359
Communication (G&S)	-	-	-	-	-	-	-	-	-
Computer services	-	-	-	1 200	1 200	1 200	1 150	-	-
Consultants and professional services: Business and advisory services	14 240	9 213	14 796	2 864	2 930	2 930	4 863	997	4 241
Infrastructure and planning	-	361	-	-	-	0	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	4	4	4	4	5	5
Contractors	98	-	-	-	-	-	-	-	-
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Chemicals,fuel,oil,gas,wood and coal	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medias inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	141	-	-	-	1 266	1 266	500	-	-
Consumable: Stationery,printing and office supplies	-	-	-	-	-	-	300	-	-
Operating leases	-	-	-	-	-	-	-	-	-
Property payments	-	-	-	-	-	-	-	-	-
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	10 163	11 439	1 107	1 029	1 391	1 391	3 339	1 683	1 758
Training and development	450	624	37	0	-	-	408	-	223
Operating payments	1 953	1 070	190	544	59	59	2 024	432	451
Venues and facilities	2 290	3 197	240	0	60	60	871	146	152
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	672 743	956 199	549 881	597 286	818 020	818 020	699 386	611 878	557 675
Provinces and municipalities	-	-	-	-	-	-	25 800	-	-
Provinces	-	-	-	-	-	-	25 800	-	-
Provincial Revenue Funds	-	-	-	-	-	-	25 800	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	672 153	953 591	548 780	597 286	814 786	814 786	672 286	611 878	557 675
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers	672 153	953 591	548 780	597 286	814 786	814 786	672 286	611 878	557 675
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	590	2 608	1 101	0	3 234	3 234	1 300	-	-
Social benefits	590	2 304	1 101	0	3 234	3 234	1 300	-	-
Other transfers to households	-	304	-	-	-	-	-	-	-
Payments for capital assets	531	-	-	-	-	0	470	-	-
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	531	-	-	-	-	-	470	-	-
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	531	-	-	-	-	-	470	-	-
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	0	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total economic classification	774 453	1 053 260	629 025	669 378	887 000	887 000	783 520	683 493	635 927

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Table 6.12 (c): Payments and estimates by economic classification: Programme 3: Environmental Affairs

R thousand	Outcome			Main appropriation	Adjusted appropriation 2021/22	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Current payments	352 211	350 302	313 009	288 165	307 197	307 003	330 130	303 855	338 584
Compensation of employees	294 495	298 975	284 906	272 463	289 136	288 111	288 290	282 773	295 471
Salaries and wages	254 638	255 856	242 051	236 251	246 831	245 480	248 711	244 587	255 569
Social contributions	39 857	43 119	42 855	36 212	42 305	42 631	39 579	38 186	39 902
Goods and services	56 875	50 376	27 105	14 722	17 081	17 912	40 811	20 001	41 983
Administrative fees	1 159	209	-	-	-	-	-	-	-
Advertising	260	108	76	49	50	50	500	184	192
Minor assets	196	269	33	650	185	185	167	-	-
Audit cost: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	1 161	1 276	97	0	138	138	275	189	198
Communication (G&S)	-	-	-	63	63	63	154	191	200
Computer services	-	-	-	1 925	1 925	1 925	1 000	-	-
Consultants and professional services: Business and advisory services	9 511	2 728	5 623	2 246	1 874	1 874	17 343	11 682	19 590
Infrastructure and planning	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Contractors	13 001	12 955	6 378	2 996	1 524	2 548	1 132	634	4 162
Agency and support / outsourced services	1 515	21	-	45	36	36	51	66	69
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	385	-	-	40	40	40	76	87	91
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	756	968	285	400	509	509	862	482	504
Inventory: Chemicals, fuel, oil, gas, wood and coal	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medicines inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	6 429	6 851	7 515	2 911	3 613	3 310	4 874	1 471	4 538
Consumable: Stationery, printing and office supplies	8	21	8	18	-73	22	25	34	36
Operating leases	-	-	-	-	-	-	-	-	-
Property payments	1 392	398	118	194	2 833	3 000	3 034	99	4 103
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	17 579	19 327	4 579	1 614	3 947	3 795	7 250	3 315	4 463
Training and development	-	339	10	0	-	-	633	325	340
Operating payments	703	1 194	572	520	367	367	545	566	591
Venues and facilities	689	764	-	0	-	-	296	188	196
Rental and hiring	2 131	2 948	1 811	1 050	50	50	2 593	488	2 710
Interest and rent on land	841	951	998	980	980	980	1 030	1 081	1 130
Interest	-	-	-	-	-	-	-	-	-
Rent on land	841	951	998	980	980	980	1 030	1 081	1 130
Transfers and subsidies	2 797	3 952	2 489	1 805	3 915	4 109	2 545	1 389	1 451
Provinces and municipalities	699	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	699	-	-	-	-	-	-	-	-
Municipalities	699	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	750	740	773	773	773	810	923	964
Households	2 098	3 202	1 749	1 032	3 142	3 336	1 735	466	487
Social benefits	2 098	2 532	1 749	1 032	2 210	2 374	1 735	466	487
Other transfers to households	-	670	-	-	932	962	-	-	-
Payments for capital assets	49 184	20 792	12 177	27 800	19 100	19 100	31 269	20 000	15 000
Buildings and other fixed structures	46 175	20 120	11 480	25 200	15 500	15 500	24 200	20 000	10 000
Buildings	45 925	20 120	11 480	25 200	10 200	10 200	24 200	20 000	10 000
Other fixed structures	250	-	-	-	5 300	5 300	-	-	-
Machinery and equipment	3 009	672	697	2 600	3 600	3 600	7 069	-	5 000
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	3 009	672	697	2 600	3 600	3 600	7 069	-	5 000
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total economic classification	404 192	375 046	327 675	317 770	330 212	330 212	363 944	325 244	355 035

Table 6.12. (d) : Payments and estimates by economic classification: Programme 4: Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation 2021/22	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Current payments	30 070	27 745	24 143	20 358	15 973	15 706	28 711	15 865	26 092
Compensation of employees	15 744	14 904	14 562	14 273	14 273	14 006	15 464	15 320	16 008
Salaries and wages	13 997	13 108	12 645	12 563	12 563	12 272	13 615	13 536	14 144
Social contributions	1 747	1 796	1 917	1 710	1 710	1 734	1 849	1 784	1 864
Goods and services	14 326	12 841	9 581	6 085	1 700	1 700	13 247	545	10 084
Administrative fees	-	-	-	-	-	-	-	-	-
Advertising	-	-	-	-	-	-	-	-	-
Minor assets	-	-	-	-	-	-	-	-	-
Audit cost: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	-	-	-	-	-	-	-
Catering: Departmental activities	242	286	11	0	20	20	50	70	73
Communication (G&S)	-	-	-	-	-	-	-	-	-
Computer services	-	-	-	-	-	-	-	-	-
Consultants and professional services: Business and advisory services	-	-	-	-	-	-	2 500	-	-
Infrastructure and planning	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Contractors	10 190	8 580	-	5 829	760	760	10 000	-	9 515
Agency and support / outsourced services	-	-	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Chemicals, fuel, oil, gas, wood and coal	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	2	137	9 030	-	454	454	-	-	-
Consumable: Stationery, printing and office supplies	-	-	-	-	-	-	-	-	-
Operating leases	-	-	-	-	-	-	-	-	-
Property payments	-	-	-	-	-	-	-	-	-
Transport provided: Departmental activity	-	-	-	-	-	-	-	-	-
Travel and subsistence	3 017	3 262	437	192	290	290	597	375	392
Training and development	-	-	-	-	-	-	-	-	-
Operating payments	10	-	57	0	-	-	-	-	-
Venues and facilities	865	576	46	63	176	176	100	100	104
Rental and hiring	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	102 309	91 417	66 413	66 697	66 780	67 047	76 697	87 127	91 045
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	102 309	91 216	66 413	66 697	66 697	66 697	76 697	87 127	91 045
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers	102 309	91 216	66 413	66 697	66 697	66 697	76 697	87 127	91 045
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	-	201	-	-	83	350	-	-	-
Social benefits	-	77	-	-	83	350	-	-	-
Other transfers to households	-	124	-	-	-	-	-	-	-
Payments for capital assets	-	-	-	-	-	-	-	-	-
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	-	-	-	-	-	-	-	-	-
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	-	-	-	-	-	-	-	-	-
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total economic classification	132 379	119 162	90 556	87 055	82 753	82 753	105 408	102 992	117 137

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Table 6.13: Payments and estimates by economic classification: Expanded Public Works Programme Incentive Grant For Provinces

R thousand	Outcome			Main appropriation	Adjusted appropriation 2021/22	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21				2022/23	2023/24	2024/25
Current payments	3 376	3 563	2 994	2 198	2 198	2 198	2 146	–	–
Compensation of employees	–	–	–	–	2 168	2 168	2 146	–	–
Salaries and wages	–	–	–	–	2 168	2 168	2 146	–	–
Social contributions	–	–	–	–	–	–	–	–	–
Goods and services	3 376	3 563	2 994	2 198	30	30	–	–	–
Administrative fees	–	–	–	–	–	–	–	–	–
Advertising	–	–	–	–	–	–	–	–	–
Minor assets	–	–	–	–	–	–	–	–	–
Audit cost: External	–	–	–	–	–	–	–	–	–
Bursaries: Employees	–	–	–	–	–	–	–	–	–
Catering: Departmental activities	–	–	–	–	–	–	–	–	–
Communication (G&S)	–	–	–	–	–	–	–	–	–
Computer services	–	–	–	–	–	–	–	–	–
Consultants and professional services: Business and advisory services	–	–	–	–	–	–	–	–	–
Infrastructure and planning	–	–	–	–	–	–	–	–	–
Laboratory services	–	–	–	–	–	–	–	–	–
Scientific and technological services	–	–	–	–	–	–	–	–	–
Legal services	–	–	–	–	–	–	–	–	–
Contractors	3 376	3 563	2 994	2 198	–	–	–	–	–
Agency and support / outsourced services	–	–	–	–	–	–	–	–	–
Entertainment	–	–	–	–	–	–	–	–	–
Fleet services (including government motor transport)	–	–	–	–	–	–	–	–	–
Housing	–	–	–	–	–	–	–	–	–
Inventory: Clothing material and accessories	–	–	–	–	–	–	–	–	–
Inventory: Farming supplies	–	–	–	–	–	–	–	–	–
Inventory: Food and food supplies	–	–	–	–	–	–	–	–	–
Inventory: Chemicals, fuel, oil, gas, wood and coal	–	–	–	–	–	–	–	–	–
Inventory: Learner and teacher support material	–	–	–	–	–	–	–	–	–
Inventory: Materials and supplies	–	–	–	–	–	–	–	–	–
Inventory: Medical supplies	–	–	–	–	–	–	–	–	–
Inventory: Medicine	–	–	–	–	–	–	–	–	–
Medias inventory interface	–	–	–	–	–	–	–	–	–
Inventory: Other supplies	–	–	–	–	–	–	–	–	–
Consumable supplies	–	–	–	–	–	–	–	–	–
Consumable: Stationery, printing and office supplies	–	–	–	–	30	30	–	–	–
Operating leases	–	–	–	–	–	–	–	–	–
Property payments	–	–	–	–	–	–	–	–	–
Transport provided: Departmental activity	–	–	–	–	–	–	–	–	–
Travel and subsistence	–	–	–	–	–	–	–	–	–
Training and development	–	–	–	–	–	–	–	–	–
Operating payments	–	–	–	–	–	–	–	–	–
Venues and facilities	–	–	–	–	–	–	–	–	–
Rental and hiring	–	–	–	–	–	–	–	–	–
Interest and rent on land	–	–	–	–	–	–	–	–	–
Interest	–	–	–	–	–	–	–	–	–
Rent on land	–	–	–	–	–	–	–	–	–
Transfers and subsidies	–	–	–	–	–	–	–	–	–
Provinces and municipalities	–	–	–	–	–	–	–	–	–
Provinces	–	–	–	–	–	–	–	–	–
Provincial Revenue Funds	–	–	–	–	–	–	–	–	–
Provincial agencies and funds	–	–	–	–	–	–	–	–	–
Municipalities	–	–	–	–	–	–	–	–	–
Municipalities	–	–	–	–	–	–	–	–	–
Municipal agencies and funds	–	–	–	–	–	–	–	–	–
Departmental agencies and accounts	–	–	–	–	–	–	–	–	–
Social security funds	–	–	–	–	–	–	–	–	–
Provide list of entities receiving transfers	–	–	–	–	–	–	–	–	–
Higher education institutions	–	–	–	–	–	–	–	–	–
Foreign governments and international organisations	–	–	–	–	–	–	–	–	–
Public corporations and private enterprises	–	–	–	–	–	–	–	–	–
Public corporations	–	–	–	–	–	–	–	–	–
Subsidies on production	–	–	–	–	–	–	–	–	–
Other transfers	–	–	–	–	–	–	–	–	–
Private enterprises	–	–	–	–	–	–	–	–	–
Subsidies on production	–	–	–	–	–	–	–	–	–
Other transfers	–	–	–	–	–	–	–	–	–
Non-profit institutions	–	–	–	–	–	–	–	–	–
Households	–	–	–	–	–	–	–	–	–
Social benefits	–	–	–	–	–	–	–	–	–
Other transfers to households	–	–	–	–	–	–	–	–	–
Payments for capital assets	–	–	–	–	–	–	–	–	–
Buildings and other fixed structures	–	–	–	–	–	–	–	–	–
Buildings	–	–	–	–	–	–	–	–	–
Other fixed structures	–	–	–	–	–	–	–	–	–
Machinery and equipment	–	–	–	–	–	–	–	–	–
Transport equipment	–	–	–	–	–	–	–	–	–
Other machinery and equipment	–	–	–	–	–	–	–	–	–
Heritage Assets	–	–	–	–	–	–	–	–	–
Specialised military assets	–	–	–	–	–	–	–	–	–
Biological assets	–	–	–	–	–	–	–	–	–
Land and sub-soil assets	–	–	–	–	–	–	–	–	–
Software and other intangible assets	–	–	–	–	–	–	–	–	–
Payments for financial assets	–	–	–	–	–	–	–	–	–
Total economic classification	3 376	3 563	2 994	2 198	2 198	2 198	2 146	–	–

Public Entities

Department of Economic Development, Environment And Tourism

Limpopo Gambling Board

To be appropriated by Vote in 2022/23

R75 652 000

Responsible MEC

MEC for Economic Development, Environment and Tourism

Administrating Department

Department of Economic Development, Environment and Tourism

Accounting officer

Chief Executive Officer: Limpopo Gambling Board

Overview

Vision

The innovative and leading gambling regulator in the world.

Mission

To regulate the gambling industry in a responsible and ethical manner for the benefit of the people of the Province by ensuring compliance with the legislation, promoting responsible gambling and facilitating sustainable local economic development.

Values

The Limpopo Gambling Board (LGB) has identified the following values as the principles that will govern behaviour of all employees within the organisation:

- Integrity
- Responsibility
- Consultation
- Transparency
- Diversity
- Teamwork

Main Service

- The mandate of the Board is to regulate, control and monitor gambling activities in the Province in accordance with the Limpopo Gambling Act, Act No 3 of 2013;
- To contribute towards upliftment of the disadvantaged communities within the province.
- Promoting responsible gambling;
- Facilitating sustainable local economic development; and
- Ensuring compliance with the legislation.

Legislative mandates

- Limpopo Gambling Act, 2013 (Act No. 3 of 2013);
- National Gambling Act, (Act no 7 of 2004 as amended);
- Criminal Procedure Act, (Act No 51 of 1977);
- National Lotteries Act, (Act No57 of 1997);
- Prevention of Organized Crime Act, (Act No 121 of 1998);
- Prevention, Combating of Fraud and Corruption Act, (Act No 12 of 2004);
- Public Finance Management Act (Act 1 of 1999 as amended); and
- Companies Act (Act 71 of 2008 as amended)

Review of the current year financial year (2021/22)

The Board focused on the set priorities which are the core business of the Board. These priorities are promoting social awareness and upliftment, promoting economic growth and development. The activities undertaken in implementing these priorities have direct impact on growing the provincial economy.

The Chief Executive Officer with the support of the executive management have during the year under review assisted the Board with the implementation of the mandate and strategy for the Limpopo Gambling Board. Performance for the year slightly improves when compared to the previous financial year. Entity has in the current year slightly better prepared for the running of the operations with the pandemic considered. Although some of the projects in particular relating to IT and IT infrastructure are still underway, the entity anticipates having these projects completed by the end of the financial year. The entity is hopeful that with an improvement with IT infrastructure, it will be able to ease the working environment for the employees and still be able to offer the very service delivery as mandated. Targets for all business units were met apart from the Compliance business units. The unit experienced some delays with the South African Responsible Gaming Foundation.

Service delivery

The Board anticipates achieving service delivery targets in relation to its mandate and strategy and set out plans of core business units in annual performance plan as follows. As at the end of 3rd quarter of 2021/22, the entity has achieved the following targets:

- Four (4) compliance inspections completed.
- Three (3) responsible gambling campaigns conducted.
- Seven (7) compliance audits completed.
- Six (6) crime awareness campaigns conducted.

- 100% of corporate licenses applied for achieved.

Outlook for the coming financial year (2022/23)

The adjusted budget for the 2021/22 financial year amounts to R75.652 million, with the allocation for the 2023/24 financial year increasing by 4.5 percent to R79.056 million. The budget allocation for 2022/23 and 2023/24 financial years is the same as that of 2021/22 financial year. Within the allocation, the bulk goes to employee related costs with the balance allocated to goods and services. With the entity being more labour intensive, it is expected that the employee related costs should be at least 60.0 percent of the appropriated allocation. The entity has been approved to fill critical vacancies. In addition to the approved posts, the entity has added the vacancies of employees that have terminated their employment with the entity with the hope that these will be approved for filling by the provincial treasury in due course.

The entity has started in the previous financial year to implement its five-year strategy that ends in 2025. The strategy has been aligned to the National and Provincial Development Plan to ensure that there is an upliftment of the communities in the province and nationally. The entity anticipates contributing to the economic emancipation of the province, including through contributing to the reduction of unemployment through the entity's internship programme.

As the entity will be moving into the new year, the entity will be receiving a commission of 10.0 percent of levies from the shareholder. The entity has been created as an agent of the shareholder to look at matters of gaming regulation within the province. This money will be used by the entity to improve the working conditions for the employees as well as continue to create employment for the youth through modes such as learnerships. The funds will assist in implementing new ways of bringing awareness and education to the communities about illegal and responsible gambling in the province through use of technology. Additionally, the funding will be used in improving the entity as it works toward the 4th industrial revolution and creating a more streamlined way of operating and matching it against that of the operators to ensure working efficiencies and effectiveness between the entity and the operators.

Reprioritization for 2021/22

The Limpopo Provincial Treasury has granted the Board an amount of R15.000 million during the budget adjustment. These funds will cover both goods and services and employee related costs including wage agreement of 2021/22 financial year which could not be implemented due to budget cuts. The entity in the current year did not have sufficient funding to cover all its expenses and applied for retention of revenue of R11.000 million. The retention was subsequently approved by the provincial treasury and was allocated to the entity through the budget adjustment. The R11.000 million is for goods and services, with the remaining R4.000 million for employee related costs.

Procurement

The Supply Chain Unit has been managing the procurement plans regularly and reporting on these on a quarterly basis to the provincial treasury. Fruitless and Irregulars expenditures have been managed throughout the year, with any instance of these expenditure reported to the financial misconduct board committee.

For the year under review, the demand plan initially comprised items from the business units that had an allocation, and these lie under administration. With the subsequent additional funding allocated to the entity, the various business units will have to re-evaluate and submit demand plans in line with the allocations made after the budget adjustment.

Receipts and Financing

Summary of Receipts

Table 6.14 (a) below provides the entity's receipts per main category over the MTEF:

Table 6.14(a) Summary of Receipts: Limpopo Gambling Board

	Outcome			Main Appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
R thousand	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Government Grant and Subsidies	68 086	72 117	61 381	60 652	75 652	60 652	75 652	75 652	79 056
Transfers received	68 086	72 117	61 381	60 652	75 652	60 652	75 652	75 652	79 056

The entity is funded by equitable share through government grant received from Limpopo Department of Economic Development, Environment and Tourism. The allocation remains constant at R75.652 million from 2021/22 through to 2023/24, with an increase to R79.056 million in 2024/25.

Entity's Receipts Collection

Table 6.14 (b) below provides the entity's receipts per main category over the seven years period:

2022 Estimates of Provincial Revenue and Expenditure

Table 6.14(b) Entity's Receipt : Limpopo Gambling Board

	Outcome			Main Appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
R thousand									
Tax revenue	89 392	117 992	79 541	107 000	112 724	112 724	121 742	131 482	142 000
Non-tax revenue	10 999	12 695	11 258	20 795	15 795	15 795	16 084	17 371	18 761
Sales of goods and services other than capital assets	17 572	11 544	10 670	19 269	14 269	14 269	15 411	16 644	17 976
Of which									
Administration fees									
Sales by market establishments									
Other sales	9 669	11 544	10 670	19 269	14 269	14 269	15 411	16 644	17 976
Entity revenue other than sales	1 330	1 151	588	1 526	1 526	781	673	727	785
Fines, penalties and forfeits		-				155			
Interest, dividends and rent on land	1 330	1 151	588	1 526	1 526	626	673	727	785
Interest	1 330	1 151	588	1 526	1 526	626	673	727	785
Dividends									
Rent on land									
Transfers received	-	-	-	-	-	-	-	-	-
Social contributions received (social security funds only)									
Departmental transfers									
Total entity operation receipts	100 391	130 687	90 798	127 795	128 519	128 519	137 826	148 853	160 761

Payment summary

Key assumptions

The major key assumptions used in the compilation of the budget estimates for the vote are as follows:

- Consumer Price Index (CPI) price index has been considered in preparing the budget for the MTEF.
- Compensation of Employees (CoE) – The entity has considered no improvement of condition of services over the MTEF period when preparing the budget.
- Goods and Services increases are based on the revised CPI over the MTEF as well as an increase in recurring contracts.

Programme Summary

The services rendered by the entity are categorized under three (3) programmes: Administration, Law Enforcement, and Compliance.

Table 6.15 (a) and 6.15 (b) below provides a summary of payments and estimates per programme and economic classification over the seven-year period:

Table 6.15 (a) : Summary of payments and estimates: Limpopo Gambling Board

	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
R thousand									
1. Administration	43 432	47 849	41 731	40 593	51 819	51 829	49 230	49 230	52 386
2. Law Enforcement	6 180	6 685	5 415	5 576	6 741	6 740	7 368	7 368	7 320
3. Compliance	16 076	17 068	15 434	14 483	17 093	17 093	19 053	19 053	19 350
Total	65 688	71 602	62 580	60 652	75 652	75 662	75 652	75 651	79 056

Table 6.15 (b) : Summary of payments and estimates by Economic Classification: Limpopo Gambling Board

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Economic Classification									
Current Payments	65 063	69 849	61 725	60 652	74 152	74 152	75 152	75 651	79 056
Compensation of employees	34 233	38 503	38 863	39 500	43 500	43 501	46 058	47 057	50 306
Goods and services	30 830	31 346	22 862	21 152	30 652	30 651	29 094	28 594	28 750
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfer and subsidies	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-	-
Payment for capital assets	625	1 753	855	-	1 500	1 510	500	-	-
Building and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	625	1 753	470	-	1 500	1 510	500	-	-
Software and other intangible assets	-	-	385	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total	65 688	71 602	62 580	60 652	75 652	75 662	75 652	75 651	79 056

Performance for the year slightly improves when compared to the previous financial year. Entity has in the current year slightly better prepared for the running of the operations with the pandemic considered. Although some of the projects, relating in particular to IT and IT infrastructure are still underway. The entity anticipates having these projects completed by the end of the financial year. The entity is hopeful that with an improvement with IT infrastructure, it will be able to ease the working environment for the employees and still be able to offer the very service delivery as mandated. Targets for all business units were met for the 3rd quarter.

The entity's funding remains the same for two years of the MTEF and it increases by 4.5 percent in the outer year. The bulk of the entity's funding goes to administration as it houses all the entity's contractual obligations and approximately 90.0 percent of the other essential/ non-negotiable costs.

The Board has an average increase of 4.0 percent in the 2021/22 financial year due to the following reasons:

- The Auditor General fees has increased in comparison to the 2020/21 financial year.
- Compliance and law enforcement has overall increase due to ear marked funding.
- An overall increase of 6.0 percent due to recurring contracts and fixed costs that need to be covered.

Programme Description

Programme 1: Administration

This programme houses the support business units of the entity made up of Governance, Finance, Supply Chain Management, Human Resource Management, and Information Technology. The bulk of the entity's allocation sits under this programme mainly because of the contracts and other essential costs that are housed under the programme. The contracts among others include the lease of the building, IT contracts and maintenance, hygiene contract, licenses, printing contract, communication, and internal audit. The other essential costs include amongst others, board related costs, Auditor general fees, municipal costs, occupational health costs and insurance.

Some of the costs highlighted above are affected by the rand dollar exchange and with the rand having weakened over the last weeks, this will add to the cost that will be billed by the service provider. Other costs increase on an annual basis, and this too will add to the costs of the contracts/ other essential services. When considering all the costs highlighted above, the entity's costs of goods and services that are housed under this programme amounts to approximately R 30.000 million. This when compared to the previous financial has remained fairly stagnant, with a budget of R 29.000 million for goods and services in the 21/22 financial year. However due to limited funding, the goods and services figure for the financial year is only allocated R26.000 million as depicted below.

The increase in employee related costs is greatly due to vacancies that the entity anticipates filling in the 2022/23 based on the approved recruitment plan for 2021/22 financial year. The increase in employee related costs moves from R21.000 million to R22.000 million with the vacancies of the Chief Financial Officer, Manager Supply Chain, Manager Information Technology, Senior Manager Corporate, Office Assistant, Human Resource Officer and Finance Admin being catered for under this programme. Each of the business units under administration has its own targets which are outlined in the Annual Performance Plan.

Table 6.16(a) and 6.16(b) below provides summary of payments and estimates by sub-programme and economic classification over the seven-year period:

Table 6.16 (a) : Summary of payments and estimates : Programme 1 Administration

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Sub Programmes									
Governance	11 016	11 018	6 727	5 724	7 590	7 595	6 996	6 996	7 253
Finance	8 803	11 020	8 367	5 399	9 164	9 169	8 176	8 176	8 320
Human Resource Management	3 697	4 213	3 860	3 798	5 395	5 395	5 242	5 242	5 410
Information Technology	2 260	4 102	3 309	4 065	8 129	8 129	5 036	5 036	5 150
Supply Chain Management	17 656	17 496	19 468	21 607	21 541	21 541	23 780	23 780	26 253
Total	43 432	47 849	41 731	40 593	51 819	51 829	49 230	49 230	52 386

Table 6.16 (b) : Summary of payments and estimates by Economic Classification: Programme 1: Administration

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Current Payments	43 248	46 096	41 261	40 593	50 319	50 319	48 730	49 230	52 386
Compensation of employees	16 945	19 785	19 117	19 441	21 314	21 315	22 037	23 036	25 636
Goods and services	26 303	26 311	22 144	21 152	29 005	29 004	26 694	26 194	26 750
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfer and subsidies to:	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-	-
Payment for capital assets	184	1 753	470	-	1 500	1 510	500	-	-
Building and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	184	1 753	470	-	1 500	1 510	500	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total	43 432	47 849	41 731	40 593	51 819	51 829	49 230	49 230	52 386

Compensation of Employees – has minimal growth over the MTEF period; however, the only increase in comparison with the previous financial year is as a result of filling of the Chief Financial Officer position and Manager Supply Chain, with other positions to be considered over the MTEF.

Goods and Services – allocation has overall decreased from R21.152 million in 2021/22 to R26.694 million in 2022/23 financial year. Included under goods and services is funding for lease of the building, licenses, and other contractual obligations that the entity cannot do without. However, there is limited funding for other essential and non-negotiable items including board related costs, employee development and wellness programs, audit related costs and increase in contractual obligations. As a result of limited funding, some of the costs listed above have not been catered for.

Payments of capital assets – is allocated R0.500 million in 2022/23 financial year to cater for replacement IT equipment that would have aged beyond usable value in the 22/23 financial year.

Programme 2: Law Enforcement

Purpose of the programme: To promote responsible gambling and contribute towards the upliftment of the disadvantaged communities within the province.

Objective of the programme: Reduced illegal gambling through the Province.

Table 6.17(a) and 6.17(b) below provides summary of payments and estimates by sub-programme and economic classification over the seven-year period:

Table 6.17 (a): Summary of payments and estimates: Programme 2: Law Enforcement

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Programme									
Law Enforcement	6 180	6 685	5 415	5 576	6 741	6 740	7 368	7 368	7 320
Total	5 348	6 180	6 685	5 576	6 741	6 740	7 368	7 368	7 320

Table 6.17 (b) : Summary of payments and estimates by Economic Classification: Programme 2: Law Enforcement

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Current Payments	6 180	6 685	5 415	5 576	6 741	6 740	7 368	7 368	7 320
Compensation of employees	4 792	5 051	5 271	5 576	6 122	6 122	6 168	6 168	6 320
Goods and services	1 388	1 634	144	-	619	618	1 200	1 200	1 000
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfer and subsidies to:	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Payment for capital assets	-	-	-	-	-	-	-	-	-
Building and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total	6 180	6 685	5 415	5 576	6 741	6 740	7 368	7 368	7 320

Compensation Employees: the allocation has increased from R5.576 million to R6.168 million in 2022/23 financial year.

Goods and Services: This item is allocated R1.200 million in 2022/23 and in 2023/24 and R1.000 million in 2024/25 financial year. This business unit is one of the core programmes of the entity which focuses eradication of illegal gambling and bringing awareness to the communities around the Limpopo province about illegal gambling and the dangers thereof. The programmes focus on investigations, arrests and court appearances throughout the province and this require a lot of travel taking into account the vastness of the province. The business unit therefore uses a lot of travel and accommodation expenses.

Service Delivery Measures:

Programme 2: Law Enforcement		Estimated Annual Targets		
		2022/23	2023/24	2024/25
1	Number of investigations conducted on illegal gambling activities	260	360	360
2	Number of crime awareness campaigns conducted	80	120	120

Programme 3: Compliance

Purpose of the programme: To ensure that all gambling activities conducted within the province are compliant with the legislation.

Objective of the programme: Ensured regulated equitable and socially responsible gambling environment.

Table 6.18(a) and 6.18(b) below provides summary of payments and estimates by sub-programme and economic classification over the seven year period:

Table 6.18 (a) : Summary of payments and estimates: Programme 3: Compliance

	Outcome			Main Appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
R thousand	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Sub Programme									
Compliance	16 076	17 068	15 434	14 483	17 093	17 093	19 053	19 053	19 350
Total	16 076	17 068	15 434	14 483	17 093	17 093	19 053	19 053	19 350

Table 6.18 (b) : Summary of payments and estimates by Economic Classification: Programme 3 : Compliance

	Outcome			Main Appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
R thousand	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Current Payments	15 635	17 068	15 049	14 483	17 093	17 093	19 053	19 053	19 350
Compensation of employees	12 496	13 667	14 475	14 483	16 064	16 064	17 853	17 853	18 350
Goods and services	3 139	3 401	574	-	1 029	1 029	1 200	1 200	1 000
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfer and subsidies to:	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-	-
Payment for capital assets	441	-	385	-	-	-	-	-	-
Building and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	441	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	385	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total	16 076	17 068	15 434	14 483	17 093	17 093	19 053	19 053	19 350

Compensation of Employees: This business unit is one of the core programmes of the entity which focuses on licensing, audit of levies, gaming control and responsible gambling. In the expansion and maximization of service delivery the unit anticipates adding to its staff complement for audit and licensing and these vacancies have been catered for in the employee relates cost of the unit. The increase in the employee relates costs the increase in the staff complement.

Goods and Services: is allocated R1.200 million in 2022/23 financial year mainly for travelling to operator sites for investigations, site inspections and audit and uses a lot of travel and accommodation to be able to carry out these activities.

Service Delivery Measures:

Programme 3 : Compliance		Estimated Annual Targets		
		2022/23	2023/24	2024/25
1.	Number of responsible gambling campaigns conducted	40	90	90
2.	Number of researches conducted	1	0	0
3.	Percentage of corporate applications processed within the standard timeframes of 6 months	100%	100%	100%
4.	Number of compliance inspections conducted	36	56	56
5.	Number of compliance audits conducted	34	44	44
6.	Number of Stakeholder engagement sessions held	2	2	2
7.	Number of formal Collaborations established	2	2	2

Other Programme information**Personnel numbers and costs**

Table 6.19 below reflects summaries personnel costs over the seven-year period:

Table 6.19 : Summary of personnel numbers and cost: Limpopo Gambling Board

	Outcome			Main Appropriation	Adjusted appropriation	Revised Estimate	Medium-term estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Headcount									
Board Members									
Personnel cost (R thousand)	1 070	878	878	966	1 100	966	1 500	1 500	1 700
Personnel numbers (head count)	7	7	7	9	9	9	9	9	9
Unit cost	153	125	125	107	122	107	167	167	189
Executive Management									
Personnel cost (R thousand)	2 834	3 988	3 988	3 390	3 875	4 166	3 885	3 885	3 885
of which									
Chief Financial Officer remuneration (R thousand)	1 809	1 831	1 831	1 125	1 425	1 868	1 300	1 300	1 300
Chief Executive officer remuneration (R thousand)	1 025	2 157	2 157	2 265	2 450	2 298	2 585	2 585	2 585
Personnel numbers (head count)	2	2	2	2	1	2	2	2	2
Unit cost	1 417	1 994	1 994	1 695	3 875	2 083	1 943	1 943	1 943
Senior Management									
Personnel cost (R thousand)	4 369	5 234	5 234	5 700	6 289	6 000	7 271	7 271	8 003
Personnel numbers (head count)	4	4	4	4	4	4	5	5	5
Unit cost	1 092	1 309	1 309	1 425	1 572	1 500	1 454	1 454	1 601
Middle Management									
Personnel cost (R thousand)	6 722	6 923	6 733	6 167	6 686	6 685	7 458	7 458	7 958
Personnel numbers (head count)	8	7	7	8	6	8	7	8	8
Unit cost	840	989	962	771	1 114	836	1 065	932	995
Professionals									
Personnel cost (R thousand)	12 752	12 716	12 716	13 068	14 118	14 118	14 405	15 404	16 550
Personnel numbers (head count)	22	22	22	26	24	26	30	32	33
Unit cost	580	578	578	503	588	543	480	481	502
Semi-skilled									
Personnel cost (R thousand)	6 384	8 437	8 542	9 396	10 346	10 346	10 346	10 346	11 000
Personnel numbers (head count)	16	15	15	15	14	13	13	13	13
Unit cost	399	562	569	626	739	796	796	796	846
Very low skilled									
Personnel cost (R thousand)	1 172	1 205	1 650	1 779	2 186	2 186	2 693	2 693	2 910
Personnel numbers (head count)	5	5	6	6	5	6	6	6	7
Unit cost	234	241	275	297	437	364	449	449	416
Total for entity									
Personnel cost (R thousand)	34 233	38 503	38 863	39 500	43 500	43 501	46 058	47 057	50 306
Personnel numbers (head count)	57	55	56	61	54	59	63	66	68
Unit cost	601	700	694	648	806	737	731	713	740

The cost of employees has been estimated at R46.058 million for the 2022/23 financial year.

Limpopo Tourism Agency

To be appropriated by Vote in 2022/23

R 76 697 000

Responsible MEC

MEC of Economic Development, Environment and Tourism

Administering Department

Department of Economic Development, Environment and Tourism

Accounting officer

Chief Executive Officer Limpopo Tourism Agency

Overview

Vision

To position Limpopo as a leading tourism destination in Southern Africa.

Mission

To promote and offer a sustainable and diverse tourism experience through strategic marketing (destination marketing) and support and facilitate tourism development programmes, collaborations with stakeholders and sector transformation

Main services

Limpopo Tourism Agency is, amongst others, mandated to implement destination tourism promotion with strong emphasis on domestic and Regional (SADC) marketing. Aiming to increase tourist visits to Limpopo, the Agency will also embark on providing marketing support to tourism entrepreneurs to access tourism markets. In doing so, the transformation agenda within the tourism industry is supported and the impact on the provincial economic development and growth plan is increased.

The main aim of promoting tourism by the entity is to contribute to the economic growth of the Province through marketing Limpopo as a leading tourism destination in Southern Africa. This will be done through promoting leisure business travel, hosting business and events and facilitate the provision of quality service standards to both international and domestic tourism visitors.

Legislative and other mandates:

The Limpopo Tourism Act 2/2009 is currently undergoing review with the advent of Limpopo Tourism Bill. The Bill is currently before the Legislature for consideration.

The following Acts are relevant:

- Limpopo Tourism Act 2/2009 (Section 5)
- Limpopo Tourism Act 4/2018
- Public Finance Management Act 1/1999 (as amended)
- Companies Act 71/2008
- The white paper on Development and Promotion of Tourism in South Africa, 1996
- Tourism Act 3/2014
- Constitutional Act 108/1996.

Review of the current financial year (2021/2022)

The entity has during the 2021/22 financial year filled the position of Chief Financial Officer (CFO). The entity was unable to fill the two critical positions of Chief Executive Officer (CEO) and Chief Marketing Officer (CMO) pending clarification on how these positions might be affected by the re-configuration process of the state-owned entities in the province. To date, the two positions are being filled on acting capacity. The filling of the position of Manager Supply Chain Management in progress, the interviews were scheduled to be held during March 2022.

To date the entity has sought clarity on filling of the vacant position of CEO and CMO from PPMC since the positions might be affected by the re-configuration process.

The entity had to revise plans and implement a Covid Marketing Recovery strategy and Business Continuity Plan.

The Tourism Sector is amongst the most affected industries devastated by the Covid-19 pandemic and as part of our response, the entity had to implement the revised marketing strategy and suspend most first quarter plans which included our participation at international shows like Africa Travel Indaba show, & business tourism events.

Limpopo Tourism Agency in its quest to boost the sector under Level 1 which was permitting Tourism travel, managed to execute various projects for the family recreation cluster including Tourism Month which was packed with activities which were earmarked to revive the Tourism sector. The Tourism month activities included promotion of Limpopo Wildlife Resorts through a mix of digital platforms and hosting of influencers. Tourism Month provides the tourism industry with the opportunity for a heightened focus on the importance of tourism to the local economy. It also

serves as an opportunity to promote domestic tourism and create a culture of travel amongst South Africans.

The entity also affiliated and executed participation in business tourism virtual platforms such as the IASIA conference which has since been postponed due to Covid-19 and hosted the Limpopo Tourism Holiday Fair Exhibition in partnership with Polokwane Tourism Association supported by Limpopo Provincial Tourism Association. Due to Covid-19 restrictions the affiliation to business events is to make sure that when the country opens, the markets are still able to receive our brand.

In order to tie all programmes together the Agency managed to run marketing campaigns which included Covid Recovery, Tourism Month, Summer and brand awareness Campaign. These campaigns were mostly done through digital channels and hosting of media and influencer tours. A brand tracking exercise was also conducted to monitor our brand presence in the market and the report offered more insight that will assist the organization in making future marketing decisions. To thus far, with the Covid level 1 there is a resumption of tourism activities with limited resumption of domestic and international travel. LTA together with the industry should heighten the implementation of the Tourism Recovery Plan.

Outlook for the coming financial year (2022/23)

Brand management

LTA's efforts will seek to continue to work on the COVID Marketing recovery strategy to regain the market share. The Agency will embark on an aggressive digital marketing drive. This drive will involve all the tourism stakeholders from government at all levels, tourism bodies in the province and all tourism associated industry sectors.

Review marketing strategy

The shareholder [LEDET] has revised the Provincial Tourism Growth Strategy [PTGS] for the province which is a guideline document for the growth of provincial tourism growth. Since the update of the mandate the role that LTA plays in that strategy is providing market access to tourism products and activities that fall under historically disadvantaged communities. In the recent past the Provincial Tourism Growth Strategy has been revised and thus a readjustment of the marketing strategy. The current LTA marketing strategy is at this point not aligned to the PTGS [Provincial Tourism Growth Strategy] and thus needs to be revised to address the provincial strategy. The entity will appoint an agency to review the marketing strategy in line with the PTGS.

Research

An analysis on the investment made on all the marketing partnerships entered during the financial year to test if there was a business case for the entity's involvement. Further to that, to test if the objectives of the partnerships have been achieved and the appropriate return on investment has been reached. The results of the surveys shall be used to evaluate continued involvement or otherwise.

Local government partnership

Local government remains a critical sphere of governance in the promotion, development, and marketing of local tourism attractions and experiences. LTA to continue collaborations with all the district municipalities on tourism related projects and events to strengthen the provincial collaborative marketing efforts. As part of tourism recovery, it will be critical that LTA prioritizes Local government partnerships with regards to their local economic development plans and vice versa.

SMME support

SMME's will continue to receive market access and also profiling business from township and rural areas.

Receipts and Financing

Table 6.25(a) below provide the sources of funding for the public entity over the seven-year period

Table 6.25(a) Summary of receipts: Limpopo Tourism Agency

	Audited outcomes			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
R thousand									
Government grant & subsidies	102 984	91 216	66 413	66 697	66 697	66 697	76 697	87 127	101 947
Total	102 984	91 216	66 413	66 697	66 697	66 697	76 697	87 127	101 947

The entity is funded through equitable shares as grant transfers from Limpopo Economic Development, Environment and Tourism. The indicative baseline (2022/23) increased by R10.000 million, which translates to 15.0 percent. The allocation increased from R66,697 million to R76,697 million.

Entity receipts collection

Table 6.25(b) reflects the actual and budgeted receipts collection over the seven-year period

Table 6.25(b) Summary of actual and budgeted own source receipts: Limpopo Tourism Agency

R thousand	Audited outcomes			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Tax receipts									
Sales of goods and services other than capital assets	33	57	-	-	-	-	-	-	-
Sales of goods and services produces by department (excl. ca	33	57	-	-	-	-	-	-	-
Sales by market establishments	-	-	-	-	-	-	-	-	-
Administrative fees	-	-	-	-	-	-	-	-	-
Other sales	33	57	-				-	-	-
Transfers received from:									
Fines, penalties and forfeits									
Interest, dividends and rent on land	642	1 378	340	936	349	349	983	1 032	1 078
Interest	642	1 378	340	936	349	349	983	1 032	1 078
Dividends	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Sales of capital assets	-	-	-	-	-	-	-	-	-
Other capital assets	-	-	-	-	-	-	-	-	-
Financial transactions in assets and liabilities	-	-	-	-	-	-	-	-	-
Total departmental own source receipts	675	1 435	340	936	349	349	983	1 032	1 078

Own revenue is mainly generated from credit interest received from the bank and occasional sales of tender documents.

Payment summary

Key assumptions

The major key assumptions used in the compilation of the budget estimates for the vote are as follows:

- Compensation of Employees (CoE) – the entity's budget for CoE is in line with the ring-fenced allocation based on the personnel Annexure.
- When allocating the budget to economic classification and items, the entity considered the revised CPI guidelines 4.2 percent, 4.3 percent and 4.5 percent in 2022/23, 2023/24 and 2024/25 respective in terms of MTBPS as well as an increase according to the service level agreement in recurring contracts.

Programme summary

Table 6.26 (a) and 6.26(b) below provide summary of payments and estimates per programme and economic classification over the seven-year period

2022 Estimates of Provincial Revenue and Expenditure

Table 6.3.2 Summary of payments and estimates: Limpopo Tourism Agency

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Office of the CEO	10 378	9 402	7 994	8 135	9 230	8 354	9 213	10 342	11 440
Corporate Services	10 928	13 207	15 851	18 275	15 141	15 400	18 746	21 890	22 460
Financial Management	16 556	10 751	12 427	9 924	9 845	8 461	11 666	12 785	13 200
Integrated Destination Marketing	45 787	49 195	30 141	30 363	32 481	31 361	37 072	42 110	54 847
Baseline available for spending	83 649	82 555	66 413	66 697	66 697	63 576	76 697	87 127	101 947

Table 6.3.3 Summary of payments and estimates by Economic Classification: Limpopo Tourism Agency

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Economic Classification									
Current Payments	82 861	82 418	62 707	63 447	65 778	62 677	74 423	83 779	99 392
Compensation of employees	30 629	34 688	35 498	37 313	37 313	35 006	39 656	42 419	45 680
Goods and services	45 615	47 730	27 209	26 134	28 465	27 671	34 767	41 360	53 712
Interest and rent on land	6 617	-	-	-	-	-	-	-	-
Transfer and subsidies	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations & private enterprises	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit making institutions	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Payment for capital assets	788	137	3 706	3 250	919	899	2 274	3 348	2 555
Building and other fixed structures	-	-	1 073	1 958	-	-	-	-	-
Machinery and equipment	788	137	2 633	1 292	919	899	2 274	3 348	2 555
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total	83 649	82 555	66 413	66 697	66 697	63 576	76 697	87 127	101 947

The overall budget allocation was increased by 15.0 percent in 2022/23 financial year. The earmarked funding (ring-fenced allocation) for collaborative Marketing decreased by 32.0 percent in 2022/23.

Compensation of Employees

The CoE budget allocation has been increased in the MTEF from R37.313 million to R39.656 million in 2022/23 and R42.419 million and R45.680 million in the outer years (2023/24 and 2024/25) respectively. The increase will be catering the salary increase.

Goods and Services

The allocation for goods & services for 2022/23 increased by R8.633 million which translates to 33.0 percent from R26.134 million to R34.767 million. Included in the goods & services is ring-fenced grant for Integrated Destination marketing amounting to R21.823 million.

Payments of capital assets

The payment of capital expenditure budget has decreased from R3.250 million to R2.274 million in 2022/23. The decrease of 30.0 percent is occasioned by replacement of old servers which were not compatible to the new software.

Programme 1: Office of Chief Executive Officer (CEO)

Programme purpose: To ensure the effective and efficient management of the entity to achieve its mandate.

Table 6.27(a) and 6.27(b) below provides summary of programme and economic classification over the seven-year period.

Table 6.3.4 Summary of payments and estimates : Programme 1(Office of the CEO)

R thousand	Outcome			2021/22			Medium-term estimates		
				Main Appropriation	Adjusted appropriation	Revised estimate			
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Sub-programme									
Office of the CEO	10 378	9 402	7 994	8 135	9 230	8 353	9 213	10 343	11 440
Sub Total	10 378	9 402	7 994	8 135	9 230	8 353	9 213	10 343	11 440

Table 6.3.5: Summary of payments and estimates by Economic Classification: Programme 1 : (Office of the CEO)

R thousand	Outcome			2020/21			Medium-term estimates		
				Main Appropriation	Adjusted appropriation	Revised estimate			
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Current Payments	10 349	9 370	7 938	8 099	9 107	8 234	9 159	10 283	11 335
Compensation of employees	7 231	6 546	5 760	6 618	6 618	5 757	6 699	7 113	7 660
Goods and services	3 118	2 824	2 178	1 481	2 489	2 477	2 460	3 170	3 675
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfer and subsidies to:	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations & private enterprises	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit making institutions	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Payment for capital assets	29	32	56	36	123	119	54	60	105
Building and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	29	32	56	36	123	119	54	60	105
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total	10 378	9 402	7 994	8 135	9 230	8 353	9 213	10 343	11 440

The programme's allocation has increased by R1.078 million from R8.135 million to R9.213 million which translates to 13.3 percent.

Service Delivery Measures

Programme 1: Office of the CEO	Estimated Annual Targets		
	2022/23	2023/24	2024/25
Number of Tourism Stakeholders engaged	8	8	8
% of entity performance targets achieved	100%	100%	100%
Number of strategic risks mitigated	4	4	4

Programme 2: Corporate Services

Programme purpose: To provide effective and efficient corporate support services in the Limpopo Tourism Agency.

Table 6.28(a) and 6.28(b) below provides summary of programme and economic classification over the seven-year period.

Table 6.3.7: Summary of payments and estimates: Programme 2: (Corporate Services)

R thousand	Outcome			2021/22			Medium-term estimates		
				Main Appropriation	Adjusted appropriation	Revised estimate			
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Sub-programme									
Corporate Services	10 928	13 207	15 851	18 275	15 141	15 400	18 746	21 890	22 460
Sub Total	10 928	13 207	15 851	18 275	15 141	15 400	18 746	21 890	22 460

Table 6.3.8: Summary of payments and estimates by Economic Classification: Programme 2 : (Corporate Services)

R thousand	Outcome			2021/22			Medium-term estimates		
				Main Appropriation	Adjusted appropriation	Revised estimate			
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Current Payments	10 846	13 178	13 382	15 175	14 549	14 809	16 692	18 795	20 340
Compensation of employees	6 306	8 624	7 672	9 655	9 654	9 955	10 149	10 915	11 760
Goods and services	4 540	4 554	5 710	5 520	4 895	4 854	6 543	7 880	8 580
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfer and subsidies to:	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations & private enterprises	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit making institutions	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Payment for capital assets	82	29	2 469	3 100	592	591	2 054	3 095	2 120
Building and other fixed structures	-	-	-	1 958	-	-	-	-	-
Machinery and equipment	82	29	2 469	1 142	592	591	2 054	3 095	2 120
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total	10 928	13 207	15 851	18 275	15 141	15 400	18 746	21 890	22 460

The programme's allocation has increased by R0,471 million which translates to 2.6 percent, from to R 18,275 million to R18,746 million in 2022/23. The programme provides integrated support services to the entity.

Service Delivery Measures

Programme 2: Corporate Services	Estimated Annual Targets		
	2022/23	2023/24	2024/25
Funded vacancy rate maintained	Below 10%	Below 10%	Below 10%
Number of ICT digitalization programmes implemented	2	2	2

Programme 3: Financial Management

Programme purpose: To ensure sound financial management and accountability in Limpopo Tourism Agency.

Table 6.29(a) and 6.29(b) below provides summary of programme and economic classification over the seven-year period.

Table 6.3.10: Summary of payments and estimates: Programme 3: (Financial Management)

R thousand	Outcome			2021/22			Medium-term estimates		
				Main Appropriation	Adjusted appropriation	Revised estimate			
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Sub-programme									
Financial Management	16 556	10 751	12 427	9 924	9 844	8 461	11 666	12 785	13 200
Sub Total	16 556	10 751	12 427	9 924	9 844	8 461	11 666	12 785	13 200

Table 6.3.11: Summary of payments and estimates by Economic Classification: Programme 3: (Financial Management)

R thousand	Outcome			2021/22			Medium-term estimates		
				Main Appropriation	Adjusted appropriation	Revised estimate			
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Current Payments	16 555	10 706	11 301	9 868	9 778	8 394	11 585	12 701	13 050
Compensation of employees	5 860	6 248	6 980	6 538	6 538	5 316	7 644	8 151	8 780
Goods and services	4 078	4 458	4 321	3 330	3 240	3 078	3 941	4 550	4 270
Interest and rent on land	6 617	-	-	-	-	-	-	-	-
Transfer and subsidies to:	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Universities and technicians	-	-	-	-	-	-	-	-	-
Public corporations & private enterprises	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit making institutions	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Payment for capital assets	1	45	1 126	56	66	67	81	84	150
Building and other fixed structures	-	-	1 073	-	-	-	-	-	-
Machinery and equipment	1	45	53	56	66	67	81	84	150
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total	16 556	10 751	12 427	9 924	9 844	8 461	11 666	12 785	13 200

The programme's allocation has increased by R1.742 million which translates to 17.6 percent from R9.924 million to R 11.666 million in 2022/23. The programme provides and ensures sound financial management and accountability in the entity.

Service Delivery Measures

Programme 3: Finance Management	Estimated Annual Targets		
	2022/23	2023/24	2024/25
Unqualified audit opinion maintained(clean report)	1	1	1
Percentage of Budget spent.	95%	98%	98%
Percentage of invoices paid within 30 days	100%	100%	100%

Programme 4: Integrated Destination Marketing

Programme purpose: The purpose of this programme is to market Limpopo as a leading tourism destination to domestic, regional, and international markets.

Programme Objectives

- To build destination brand equity
- To increase tourist arrivals through domestic, regional and international marketing initiatives.
- To support tourism SMMEs to gain market access to contribute to jobs creation

Table 6.30(a) and 6.30(b) below provides summary of programme and economic classification over the seven-year period.

Table 6.30(a): Summary of payments and estimates: Programme 4: Integrated Marketing Destination

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Sub-programme									
Integrated Destination Marketing	45 787	49 195	30 141	30 363	32 481	31 860	37 072	42 110	54 846
Total	45 787	49 195	30 141	30 363	32 481	31 860	37 072	42 110	54 846

Table 6.30(b): Summary of payments and estimates by Economic Classification: Programme 4: Integrated Destination Marketing

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Current Payments	45 111	49 164	30 086	30 305	32 343	31 738	36 987	42 001	54 666
Compensation of employees	11 232	13 270	15 086	14 502	14 502	13 978	15 164	16 240	17 480
Goods and services(Marketing Collaborative)	33 879	35 894	15 000	15 803	17 841	17 760	21 823	25 761	37 186
Goods and services(Owning funding)	-	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfer and subsidies to:	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations & private enterprises	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit making institutions	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Payment for capital assets	676	31	55	58	138	122	85	109	180
Building and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	676	31	55	58	138	122	85	109	180
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total	45 787	49 195	30 141	30 363	32 481	31 860	37 072	42 110	54 846

The programme's allocation has increase by R6,709 million which translates to 22.1 percent, from R30.363 million to R 37.072 million in 2022/23. The programme purpose is to market Limpopo as a leading tourism destination and domestic, regional and international markets.

Service Delivery Measures

Programme 4: Integrated Destination Marketing	Estimated Annual Targets		
	2022/23	2023/24	2024/25
Number of tourism market researches conducted	15	15	15
Number of platforms utilized to disseminate tourism information	30	35	40
Number of brand awareness campaigns implemented	4	4	4
Number of collaborations implemented	15	15	15
Number of Trade Marketing platforms activated	9	9	9
Number of Business Events awareness programmes implemented	5	5	5

Other Programme information

Personnel numbers and costs

Tables 6.31 below provide a summary of personnel estimates by programme and personnel estimates breakdown per categories over the seven the year period.

Table 6.31 : Summary of personnel numbers and cost per category: Limpopo Tourism Agency

	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
	Audited outcome			Main budget (Approved)	Adjusted budget (Approved)	Revised estimate	Medium-term estimates		
Headcount									
Board Members									
Personnel cost (R thousand)	1 219	1 850	874	770	770	1 250	2 032	2 032	2 032
Personnel numbers (head count)	3	10	7	7	7	7	7	7	7
Unit cost	406	185	125	110	110	179	290	290	290
Executive Management									
Personnel cost (R thousand)	3 260	3 496	1 468	3 265	3 265	1 318	3 145	3 193	4 049
of which									
Chief Financial Officer remuneration (R thousand)	1 248	1 541	231	1 434	1 434	584	1 430	1 452	1 823
Chief Executive officer remuneration (R thousand)	1 832	1 832	1 237	1 831	1 831	734	1 715	1 741	2 226
Personnel numbers (head count)	2	2	2	2	2	2	2	2	2
Unit cost	1 630	1 748	734	1 633	1 633	659	1 573	1 597	2 025
Senior Management									
Personnel cost (R thousand)	4 565	3 721	4 174	4 413	4 413	4 513	4 482	4 549	5 275
Personnel numbers (head count)	3	3	3	3	3	3	3	3	3
Unit cost	1 522	1 240	1 391	1 471	1 471	1 504	1 494	1 516	1 758
Middle Management									
Personnel cost (R thousand)	20 632	20 632	15 396	15 254	15 254	15 504	16 507	17 551	18 309
Personnel numbers (head count)	20	20	14	14	14	14	15	16	16
Unit cost	1 032	1 032	1 100	1 090	1 090	1 107	1 100	1 097	1 144
Professionals									
Personnel cost (R thousand)	9 382	9 382	9 448	9 775	9 775	9 775	9 971	11 218	11 702
Personnel numbers (head count)	22	22	17	17	17	17	17	18	18
Unit cost	426	426	556	575	575	575	587	623	650
Semi-skilled									
Personnel cost (R thousand)	2 411	2 411	3 506	3 473	3 473	3 573	4 313	4 564	4 960
Personnel numbers (head count)	11	11	11	11	11	11	11	11	11
Unit cost	219	219	319	316	316	325	392	415	451
Very low skilled									
Personnel cost (R thousand)	1 270	1 270	1 506	1 133	1 133	1 133	1 238	1 344	1 385
Personnel numbers (head count)	8	8	6	6	6	6	6	6	6
Unit cost	159	159	251	189	189	189	206	224	231
Total for entity									
Personnel cost (R thousand)	41 520	40 912	35 498	37 313	37 313	35 816	39 656	42 419	45 680
Personnel numbers (head count)	66	66	53	53	53	53	54	56	56
Unit cost	629	620	670	704	704	676	734	757	816

The entity's organizational structure has been approved with 77 positions of which 56 positions are currently filled and 6 vacant. The entity has prioritized to fill 4 positions in 2022/23 financial year. Maintain the staff complements 56 employees and 10 Interns in the outer years.

Limpopo Economic Development Agency

To be appropriated by Vote in 2022/23

Responsible MEC

Administering public entity

Accounting Authority

R 1 975 196

MEC of Economic Development, Environment and Tourism

Limpopo Development Agency

Chief Executive Officer

Overview

Vision

A leader in sustainable innovative economic growth and development.

Mission

To accelerate economic growth, development and job creation in Limpopo, through industrialization, Promotion and facilitation of trade, investment & finance, Creation and support of sustainable enterprises and Continued innovation.

Main Services

- To ensure accelerated industrialization through refurbish and maintain existing parks;
- Increased access to manufacturing incentives, develop agro-processing strategy and implementation plan;
- Expedite rollout and implementation, refurbish of (Special Economic Zones) SEZ and manufacture buses, and increase the black industrialist programme uptake;
- Ensure implementation of innovation, science and Technology Park and rollout of broadband network telecommunication;
- Target skills development for the economy;
- To ensure enhanced access to innovative products and services;
- Increase sustainability enterprise in the targeted sector of the economy;
- Increased trade & investment in strategic sector; and
- Ensure sound corporate governance and high performance organization.

Legislative mandates

- Limpopo Economic Development Agency Act No.5 of 2016;
- Limpopo Development Corporations Act, Act no 5 of 1994;
- National Development Plan (NDP);
- Limpopo Development Plan (LDP);
- Constitution of the Republic of SA;
- Broad –Based Economic Empowerment Act, 53 of 2003;
- Labour Relations Act, 66 of 1995;
- Compensations Act, 89 of 1998;
- Control of access to Public Premises and Vehicle Act , 53 of 1985;
- Criminal Procedure Act, 51 of 1977;
- Compensation for Occupational Injuries and Diseases Act 130 of 1993;
- Criminal Procedure Act, 51 of 1997;
- Copyright Act, 98 of 1978;
- Employment Equity Act, 55 of 1998;
- Environmental Conservation Act 73 of 1989;
- Financial Markets Act, 19 of 1012;
- Firearms Control Act, 60 of 2000;
- Hazardous Substance Act, 15 of 1973;
- National Road Traffic Act, 93 of 1996;
- National Water Act, 36 of 1998;
- Occupational Health and Safety Act, 85 of 1993;
- Prevention and Combating of Corrupt Activities Act, 12 of 2004;
- Prescription Act, 68 of 1969;
- Promotion of Access to Information Act, 2 of 2000;
- Promotion of Administrative Justice Act, 3 of 2000;
- Promotion of Equality and Prevention of Unfair Discrimination Act, 4 of 2000;
- Protected Disclosures Act, 26 of 2000;
- Pension Fund Act, 24 of 1956;
- Public Finance Management Act, 1 of 1999;
- Protection of Personal Information Act, 4 of 2013;
- Skills Development Act, 97 of 1998;
- Skills Development Levies Act, 9 of 1999;
- Unemployment Insurance Contributions Act, 4 of 2002;
- Use of Official Languages Act, 12 of 2012;

- Municipal By-laws;
- Treasury Regulations, March 2005;
- National Qualifications Framework Act, 67 Of 2008; and
- Special Economic Zones (SEZs) Act No. 16 of 2014.

Review of the current financial year (2021/22)

Broadband through Limpopo Connexion- During the current financial year, the entity managed to rollout the following:

- The application packs to solicit funding from investors were compiled and submitted to potential investors;
- 100 kilometres of fibre was rolled out; and
- Potential investors were also engaged.

Special Economic Zone (SEZ)

The Musina Makhado SEZ has received 50.0 percent of its equitable share and has received 89.0 percent of its budgeted own revenue (interest) of R1.3 million as at end of September 2021.

44.0 percent of its COE was achieved but there are still vacant positions which need to be filled before the end of the year.

Musina Makhado SEZ will move into its own offices in the third quarter and will start incurring costs such as rental, municipal rate, security services etc.

The earmarked funding for infrastructure was not spend due to the under staffed Finance Department and the CFO was only appointed in October 2021.

Agri-business

The revenue for Agribusiness was not achieved due to the lack of funds to buy hatchable eggs at the hatchery and employ seasonal workers to help plug the at the tea estates.

Enterprise Development Finance

Loan book collection has improved slightly by 1.0 percent from the previous quarter

Great North Transport –

The following are the key strategic initiative in progress to fast track the turnaround:

- Optimization and Rationalization of GNT service which will include subcontracting of specific operating routes.

- Currently revising organization structure (already proposed by the specialist) in line with the above to reduce cost of employment and other various cost containment measures such as moratorium on filling of vacant position except the critical ones such as the CEO , CFO COO etc;
- Detailed business case has already been presented to the LPT to address the existing GNT budget pressures (R216.5 million) that are essential to enable implementation of the turnaround. GNT will not have any unspent grant to be surrendered at the end of the financial year.
- Consideration for Private Public Partnership (PPP) but this in a medium to long term and the process had already commenced in consultation with the relevant units within the Provincial and National Treasury.

Outlook for the coming financial year (2022/23)

Risima Housing finance will continue to provide credit housing loans to Limpopo based citizens and bridging gap finance through FLIPS.

Enterprise Development and Finance division will be continuing to providing business loans to aspiring entrepreneurs in the province, continue to promote grant funding and provide skills for the economy through our business and technical sectors throughout the province. Provide aftercare and incubation program to assist entrepreneurs in line with the President mandate pronounce at SONA that 40 percent of the procurement must be targeted to SMMES prioritising youth, women and people with disability.

Musina Makhado SEZ will be implementing critical infrastructure developments on the Northside and promoting for investors to invest in the project.

Great North Transport will be receiving R54.0 million in 2022/23 as recapitalization. GNT will also implement the approved turnaround strategy to increase revenue base and provide reliable and affordable transport.

Reprioritization

The entity did not reprioritise fund in the 2022 MTEF.

Procurement

In 2022/23, the agency will be embarking on procurement of major items, such as:

- Infrastructure for Musina/ Makhado SEZ (R200.0 million);
- GNT Buses (R54.0 million); and
- ICT Equipment and systems (R9.3 million).

Receipts and Financing

Summary of receipts

Table 6.33 (a) provides summary of receipts over seven-year period.

Table 6.33(a) Summary of Receipts Limpopo Economic Development Agency

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Sub-programme									
Government Grants and Subsidies	371 210	464 352	552 830	536 634	669 134	669 134	596 634	536 226	478 619
Receipts	1 181 993	1 047 613	1 129 733	1 259 085	1 258 883	1 258 883	1 378 562	1 535 956	1 622 705
Total	1 553 203	1 511 965	1 682 563	1 795 719	1 928 017	1 928 017	1 975 196	2 072 182	2 101 324

Source of funding for the entity is through departmental grant received from LEDET and its own revenue. The total grant received has increased from R536.6 million in 2021/22 to R596.6 million in 2022/23 financial year which is 11.2 percent. The allocation is reducing by 10.1 percent in 2023/24 and 10.7 percent in 2024/25 financial year.

Included in the grant is earmarked funds for SEZ and Great North Transport. The revenue targets indicate a positive growth of 9.5 percent in 2022/23 and positive growth rates of 11.4 percent and 5.6 percent over the MTEF.

Entity's receipts collection

Table 6.33(b) below provides summary of the entity receipts per main category over the MTEF period.

Table 6.33(b) Summary of Receipts Limpopo Economic Development Agency

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21	2021/22			2021/22	2023/24	2024/25
Tax Receiptss									
Sales of goods and services other than ca	1 073 221	934 594	1 011 204	1 029 459	1 029 257	1 029 257	1 144 260	1 309 278	1 385 849
Sales of goods and services other than capit	1 073 221	934 594	1 011 204	1 029 459	1 029 257	1 029 257	1 144 260	1 309 278	1 385 849
Administration fees									
Other sales	1 073 221	934 594	1 011 204	1 029 459	1 029 257	1 029 257	1 144 260	1 309 278	1 385 849
Operating Revenue	1 052 020	934 594	1 003 687	976 517	976 517	976 517	1 098 511	1 290 058	1 365 766
Agro Sales	21 201	-	7 517	52 942	52 942	52 942	45 749	19 220	20 083
Transfers Received from:									
Fines, penalties and forfeits									
Interest, dividends and rent on land	108 772	113 019	118 529	229 626	229 626	229 626	234 302	226 678	236 856
Interest	16 248	7 525	7 713	98 595	98 595	98 595	92 788	100 871	105 400
Dividends	4 576	-	5 580	7 150	7 150	7 150	7 723	7 777	8 126
Rent on land	87 948	105 494	105 236	123 881	123 881	123 881	133 791	118 030	123 330
Total	1 181 993	1 047 613	1 129 733	1 259 085	1 258 883	1 258 883	1 378 562	1 535 956	1 622 705

Total receipts show an increase over the years. Own revenue is mainly generated from factory rentals, bus ticket sales, agri-sales, business and housing loans. The revenue for the entity has increased by 9.5 percent from R1.259 billion in 2021/22 to R1.379 billion in 2022/23 financial year.

Payment summary

Key assumptions

The major key assumptions used in the compilation of the budget estimates for the entity are as follows:

- Consumer Price Index (CPI) is 4.2 percent in 2022/23, 4.3 percent in 2023/24 and 4.5 percent in 2024/25 financial year.
- Compensation of Employees (CoE) – The agency considered salary increases by the CPI over the MTEF and also included the approved vacant positions.
- Goods and Services increases are based on the revised CPI guidelines over the MTEF as well as an increase in recurring contracts.

Programme summary

Table 6.34(a) and 6.34 (b) below provide summary of payments and estimates per programme and economic classification over the seven-year period.

Table 6.34(a) Summary of Payments and Estimates: Limpopo Economic Development Agency

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
1. Managing Director's Office (Support)	214,617	168,418	136,057	221,625	221,625	221,625	248,990	251,098	262,373
2. Enterprise Development Finance Division	80,432	216,210	75,264	131,595	131,595	131,595	134,186	140,158	146,451
3. Industrialisation	89,227	156,911	42,685	95,057	95,057	95,057	100,082	102,349	106,944
4. Trade and Investment Promotion	11,511	23,406	10,865	12,457	12,457	12,457	31,096	33,154	34,643
5. Subsidiaries	1,264,033	745,964	671,782	1,334,985	1,537,485	1,537,485	1,460,842	1,545,423	1,550,913
Total	1,659,820	1,310,909	936,653	1,795,719	1,998,219	1,998,219	1,975,196	2,072,182	2,101,324

2022 Estimates of Provincial Revenue and Expenditure

Table 6.34(b) Summary of Payments and Estimates: Limpopo Economic Development Agency

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Current Payments	1,573,156	1,154,228	879,870	1,238,251	1,238,251	1,238,251	1,339,147	1,464,232	1,529,976
Compensation of employees	616,858	591,794	556,904	584,170	584,169	584,169	623,544	623,655	651,657
Goods and services	956,286	548,624	320,086	639,157	639,158	639,158	700,047	824,326	861,338
Interest and rent on land	12	13,810	2,880	14,924	14,924	14,924	15,556	16,251	16,981
Transfer and subsidies	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Payment for capital assets	86,664	156,681	56,783	557,468	759,968	759,968	636,049	607,950	571,348
Building and other fixed structures	36,491	782	-	491,479	491,479	491,479	513,269	536,109	496,281
Machinery and equipment	50,173	153,677	56,783	60,666	263,166	263,166	117,232	66,046	69,012
Heritage assets	-	571	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	1,651	-	5,323	5,323	5,323	5,548	5,795	6,055
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total	1,659,820	1,310,909	936,653	1,795,719	1,998,219	1,998,219	1,975,196	2,072,182	2,101,324

The budget for the entity has increased 10.0 percent from R1.796 billion in 2021/22 to R1.975 billion in 2022/23 financial year. The increase of the budget is partly due the 2022/23 approved filling of critical vacant positions, GNT recapitalisation and the SEZ Musina Makhado for Infrastructure developments.

Compensation of Employees – The increase in compensation of employees is due to the approval of the filling of the vacant critical positions and the CPI.

Goods and Services - shows a positive growth of 9.5 percent in 2022/23 and further grew by 17.8 percent and 4.5 percent in 2023/24 and 2024/25 financial years respectively

Interest and rent on land has increased by 4.2 percent in 2022/23 financial year, grew by 4.5 percent in 2023/24 to 2024/25 financial years. The allocation is utilized to pay interests for the loan in respect on Great North Transport.

Payments for capital assets has increased by 14.1 percent in 2022/23, reduced by 4.4 percent in 2023/24 and further decreased by 6.0 percent in 2024/25 financial year. The allocation is for infrastructure for Musina/Makhado SEZ and recapitalization of Great North Transport.

Programme 1: Administration

Strategic Objective: Sound corporate governance and high performing LEDA organization.

The objective seeks to direct the efforts of LEDA towards ensuring sound governance and high performance, through a focus on:

- Enhanced corporate governance across the Group.

- *Capacitated and performing human capital contributing to enhanced organisational performance.*

Table 6.35 (a) and 6.35 (b) below provides a summary of payments and estimates per sub-programme and economic classification over the seven-year period.

Table 6.35(a) Summary of Payments and Estimates: Programme 1: Administration

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Sub-programme									
Managing Director's Office	30 068	35 980	28 317	60 454	60 454	60 454	74 078	68 524	71 601
Finance	89 303	45 066	31 372	42 873	42 873	42 873	48 506	50 465	52 731
Corporate Services	95 246	87 372	76 368	118 298	118 298	118 298	126 406	132 109	138 041
Total	214 617	168 418	136 057	221 625	221 625	221 625	248 990	251 098	262 373

Table 6.35(b) Summary of Payments and Estimates by Economic Classification : Programme 1 : Administration

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Current Payments	214 617	166 488	136 057	207 124	207 124	207 124	233 876	235 311	245 877
Compensation of employees	83 771	87 234	83 502	83 141	83 141	83 141	104 648	100 331	104 836
Goods and services	130 834	78 976	52 547	120 324	120 324	120 324	125 414	130 994	136 876
Interest and rent on land	12	278	8	3 659	3 659	3 659	3 814	3 986	4 165
Transfer and subsidies to:	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations & private enterprises	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit making institutions	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Payment for capital assets	-	1 930	-	14 501	14 501	14 501	15 114	15 787	16 496
Building and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	-	279	-	9 178	9 178	9 178	9 566	9 992	10 441
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	1 651	-	5 323	5 323	5 323	5 548	5 795	6 055
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total	214 617	168 418	136 057	221 625	221 625	221 625	248 990	251 098	262 373

Compensation of employees - Cost of employee increased by the CPI, approved vacant positions and there are no incentive bonus provisions.

Goods & Services increased by 4.2 percent in 2022/23 financial year due to the implementation of new protection services contracts and general price increases. The allocation fund centralized contracts like security services, telecommunication, insurance etc.

Payments for Capital Assets increased by 4.2 percent in 2022/23 financial year, 4.5 percent in 2023/24 and in 2024/25 financial year. The budget constitutes funds for purchase of plant and equipment.

Service Delivery Measures

Programme 1: Administration		Estimated Annual Targets		
		2022/23	2023/24	2024/25
1.1	Revenue collection rate	95% revenue collection	95% revenue collection	95% revenue collection
1.2	Debt collection rate of collectable debt	95% of collectable debt	95% of collectable debt	95% of collectable debt
1.3	Net asset value of LEDA Group	R2.3bn	R3.5bn	R4bn
1.4	LEDA Agency Return on Investment percentage	5%	5%	5%
1.5	Percentage implementation of the Annual Risk Management Plan	100% monitoring of internal control effectiveness	100% monitoring of internal control effectiveness	100% monitoring of internal control effectiveness
1.6	Skills matching strategy	Skills matching jobs profile	Skills matching jobs profile	Skills matching jobs profile
1.7	Multi-year (MTEF-aligned) ICT Master Plan approved and thereafter implemented	Automation of identified processes	Automation of identified processes	Automation of identified processes

Programme 2: Enterprise Development and Finance

Strategic Objective: *An increase in sustainable enterprises in targeted sectors of the economy.*

The objective seeks to direct the efforts of LEDA towards support (both financial and non-financial) for the establishment and sustainability of SMME and Cooperative enterprises in the province, with the longer term outcome of the total number of active enterprises supported.

Table 6.36 (a) and 6.36 (b) below provides a summary of payments and estimates per sub-programme and economic classification over the seven-year period.

Table 6.36(a) Summary of Payments and Estimates: Programme 2: Enterprise Development and Finance

	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
R thousand									
Sub-programme									
Enterprise Development Finance Division	80,432	216,210	75,264	131,595	131,595	131,595	134,186	140,158	146,451
Sub Total	80,432	216,210	75,264	131,595	131,595	131,595	134,186	140,158	146,451

Table 6.36(b) Summary of Payments and Estimates by Economic Classification: Programme 2: Enterprise Development and Finance

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Current Payments	80 432	216 210	75 264	131 595	131 595	131 595	134 186	140 158	146 451
Compensation of employees	61 335	79 305	67 490	70 348	70 348	70 348	70 348	73 478	76 777
Goods and services	19 097	136 905	7 774	61 247	61 247	61 247	63 838	66 680	69 674
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfer and subsidies to:	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations & private enterprises	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit making institutions	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Payment for capital assets	-	-	-	-	-	-	-	-	-
Building and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total	80 432	216 210	75 264	131 595	131 595	131 595	134 186	140 158	146 451

Compensation of employees - Cost of employee increases by the CPI and there are no incentive bonus payments.

Goods and services increased by 4.2 percent from R61.247 million in 2021/22 to R63.838 million in 2022/23 financial year.

The allocation is mainly for the contract costs relating to training material for students.

Payment of Capital Assets No capital expenditure over the MTEF

Service Delivery Measures

Programme 2: Enterprise Development and Finance		Estimated Annual Targets		
		2022/23	2023/24	2024/25
2.1	Rand value of loans advanced	R60m loans advanced	R80m loans advanced	R100m loans advanced
2.2	Number of SMMEs supported with incubation	100	170	170
2.3	Number of Cooperatives supported with incubation	100	170	170

Programme 2: Enterprise Development and Finance		Estimated Annual Targets		
		2022/23	2023/24	2024/25
2.4	Number of business ideas receiving financial backing	20 receiving financial backing	20 receiving financial backing	30 receiving financial backing
2.5	Number of students awarded accredited certificates – Technical skills	4 500	5 000	5 000
2.6	Number of students awarded accredited certificates – Business skills	5 690	6 200	6 500

Programme 3: Industrialisation

Strategic Objective

Accelerated industrialization in Limpopo through strategic economic development interventions. The objective seeks to promote greater industrialization in the Limpopo province with longer term outcome of LEDA being:

- An increase in the contribution of the manufacturing/beneficiation/production sector to the Provincial GDP/per region (GCP)*
- An increase in the number of jobs created by the manufacturing/beneficiation/production sector in Limpopo*

Table 6.37(a) and 6.37(b) below provides a summary of payments and estimates per sub-programme and economic classification over the seven-year period.

Table 6.37(a) Summary of Payments and Estimates: Programme 3: Industrialisation

	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
R thousand									
Sub-programme									
Industrialisation	89,227	156,911	42,685	95,057	95,057	95,057	100,082	102,349	106,944
Sub Total	89,227	156,911	42,685	95,057	95,057	95,057	100,082	102,349	106,944

Table 6.37(b) Summary of Payments and Estimates by Economic Cassification: Programme 3: Industrialisation

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Current Payments	89 227	156 044	42 685	95 057	95 057	95 057	100 082	102 349	106 944
Compensation of employees	20 231	27 627	22 880	25 731	25 731	25 731	27 824	26 876	28 083
Goods and services	68 996	128 417	19 805	69 326	69 326	69 326	72 258	75 473	78 861
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfer and subsidies to:	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations & private enterprises	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit making institutions	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Payment for capital assets	-	867	-	-	-	-	-	-	-
Building and other fixed structures	-	296	-	-	-	-	-	-	-
Machinery and equipment	-	-	-	-	-	-	-	-	-
Heritage assets	-	571	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total	89 227	156 911	42 685	95 057	95 057	95 057	100 082	102 349	106 944

Compensation of employees - Cost of employee increases by the CPI and there are no incentive bonus payments.

Goods and services - increased from R69.326 million in 2021/22 to R72.258 million in 2022/23 financial year. The allocation is mainly for costs related to key accounts for rates and maintenance of the existing properties.

Payment of Capital Assets No capital expenditure expected to be incurred over the MTEF.

Service Delivery Measures

Programme 3: Industrialisation		Estimated Annual Targets		
		2022/23	2023/24	2024/25
3.1	Rand value of infrastructure	Acquisition of appropriate land	Infrastructure roll-out	Infrastructure roll-out
3.2	Occupation of developed factory space	Increase occupancy by 20% of the developed space (28 558 m ²)	Increase occupancy by 30% of the developed space (28 558 m ²)	Increase occupancy by 40% of the developed space (28 558 m ²)

Programme 3: Industrialisation		Estimated Annual Targets		
		2022/23	2023/24	2024/25
3.3	Compliance with established LEDA factory standards	Meeting pre-determined state of acceptable property standard for leased properties	Meeting pre-determined state of acceptable property standard for leased properties	Meeting pre-determined state of acceptable property standard for leased properties
3.4	Amount spend on refurbishment of industrial parks	R10 million	R10 million	R10 million

Programme 4: Trade and Investment Promotion

Strategic Objective: An increase in trade and investment in targeted sectors in Limpopo

The objective seeks to direct the efforts of LEDA towards the relevant and meaningful facilitation of investment and trade opportunities for the Province; reflected in:

- An increase in investments into the Province as a proportion of GDP per Region.
- An increase in the value and volume of exports into key strategic markets including A.U, BRICS, E.U and ASEAN.

Table 6.38(a) and 6.38(b) below provides a summary of payments and estimates per sub-programme and economic classification over the seven-year period.

Table 6.38(a) Summary of Payments and Estimates: Programme 4: Trade and Investment Promotion

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Sub-programme									
Trade and Investment Promotion	11,511	23,406	10,865	12,457	12,457	12,457	31,096	33,154	34,643
Sub Total	11,511	23,406	10,865	12,457	12,457	12,457	31,096	33,154	34,643

Table 6.39(b) Summary of Payments and Estimates Economic Classification : Programme 4: Trade and Investment Promotion

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2017/18	2018/19	2020/21	2020/21			2021/22	2022/23	2023/24
Current Payments	11 511	23 406	10 865	12 457	12 457	12 457	31 096	33 154	34 643
Compensation of employees	9 946	14 709	9 956	10 576	10 576	10 576	10 576	11 047	11 543
Goods and services	1 565	8 697	909	1 881	1 881	1 881	20 520	22 107	23 100
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfer and subsidies to:	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations & private enterprises	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit making institutions	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Payment for capital assets	-	-	-	-	-	-	-	-	-
Building and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total	11 511	23 406	10 865	12 457	12 457	12 457	31 096	33 154	34 643

Compensation of employees - Cost of employee increases by the CPI and there are no incentive bonus payments.

Goods & Services – has increased from R12.457 million in 2021/22 to R31.096 million in 2022/23 financial year. The allocation is mainly funding exhibitions and outward mission to attract investment in the Province.

Payment for Capital Assets No capital expenditure budgeted over the MTEF.

Service Delivery Measures

Programme 4: Trade and Investment Promotion		Estimated Annual Targets		
		2022/23	2023/24	2024/25
5.1	Number of de-risked projects	8	8	10
5.2	High rand value of investments facilitated	Rand value of R2 billion	Rand value of R2.5 billion	Rand value of R3.0 billion
5.3	Rand value of exports facilitated	R250 million	R300 million	R350 Million
5.4	Rand value of bankable projects exposed to potential investors	Exposing bankable projects of R1bn to potential investors	Exposing bankable projects of R1.5bn to potential investors	Exposing bankable projects of R2bn to potential investors

Programme 5: Subsidiaries

Strategic Objective: An increase in access to socio-economic development through innovative products and services offered by the Group's subsidiaries and tertiary divisions.

The objective seeks to direct the efforts of LEDA and its subsidiaries towards sustainability and a positive return on equity and assets through innovative products and services; by a focus on:

- The proportion of Group income generated by the LEDA Group's subsidiaries and tertiary divisions.

Table 6.39(a) and 6.39(b) below provides a summary of payments and estimates per sub-programme and economic classification over the seven-year period.

Table 6.40(a) Summary of Payments and Estimates: Programme 5: Subsidiaries

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Sub-programme									
Subsidiaries	1,264,033	745,964	671,782	1,334,985	1,537,485	1,537,485	1,460,842	1,545,423	1,550,913
Total	1,264,033	745,964	671,782	1,334,985	1,537,485	1,537,485	1,460,842	1,545,423	1,550,913

Table 6.40(b) Summary of Payments and Estimates by Economic Classification: Programme 5: Subsidiaries

R thousand	Outcome			Main Appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
Current Payments	1 177 369	592 080	614 999	792 018	792 018	792 018	839 907	953 260	996 061
Compensation of employees	441 575	382 919	373 076	394 373	394 373	394 373	410 148	411 923	430 418
Goods and services	735 794	195 629	239 051	386 380	386 380	386 380	418 017	529 072	552 827
Interest and rent on land	-	13 532	2 872	11 265	11 265	11 265	11 742	12 265	12 816
Transfer and subsidies to:	-	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations & private enterprises	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit making institutions	-	-	-	-	-	-	-	-	-
Households	-	-	-	-	-	-	-	-	-
Payment for capital assets	86 664	153 884	56 783	542 967	745 467	745 467	620 935	592 163	554 852
Building and other fixed structures	36 491	486	-	491 479	491 479	491 479	513 269	536 109	496 281
Machinery and equipment	50 173	153 398	56 783	51 488	253 988	253 988	107 666	56 054	58 571
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total	1 264 033	745 964	671 782	1 334 985	1 537 485	1 537 485	1 460 842	1 545 423	1 550 913

Programme five (Subsidiaries) shares the major part of the allocation at 74.0 percent. The allocation mainly caters for SEZ, Broadband (Limpopo Connexion) and Great North Transport (GNT).

Compensation of employees - Cost of employee increases by the CPI and there is no incentive bonus payments.

Goods & Services increased from R386.380 million in 2021/22 to R418.087 million in 2022/23 financial year. The allocation is mainly funding operational costs for implementation of Makhado-Musina SEZ, Broadband operational cost, maintenance & repairs, diesel for GNT buses and Corridor Mining Resources.

Interest and Rent on Land increased from R11.265 million in 2021/22 to R11.742 million in 2022/23. The interest mainly relates to Great North Transport. It is expected to remain constant over the MTEF.

Payment of Capital has increased by 14.4 percent from R542.967 million in 2021/22 to R620.935 million in 2022/23 financial year. This is mainly for the Musina Makhado infrastructure development and the purchase and refurbishment of Great North Transport buses.

Service Delivery Measures

Programme 5: Subsidiaries		Estimated Annual Targets		
		2022/23	2023/24	2024/25
6.1	Establish Innovation , Science and Technology Park	Funding agreements in progress	Establish Innovation, Science and Technology Park	Progress in establishment of the Innovation, Science and Technology Park
6.2	Expand Broadband network infra-structure	Expand Broadband network infra-structure	Expand Broadband network infra-structure.	Number of kms of fibre rolled out.
6.3	Rand value of infrastructure	R200 Million Invested in SEZ Infrastructure	R220 Million Invested in SEZ Infrastructure	R250 Million Invested in SEZ Infrastructure
6.4	Subsidiary Return on Investment percentage -Risima	9.24%	10.48%	11.48%
6.5	Subsidiary Return on Investment percentage - Risima	5%	5%	5%
6.6	Subsidiary Return on Investment percentage - Limpopo Connexion	5%	5%	5%
6.7	Subsidiary Return on Investment percentage - New Era	3%	5%	5%

2022 Estimates of Provincial Revenue and Expenditure

Programme 5: Subsidiaries		Estimated Annual Targets		
		2022/23	2023/24	2024/25
6.8	Subsidiary Return on Investment percentage - GNT	2%	4%	8%
6.9	LEDA Agency net profit percentage	5%	5%	5%
6.10.	Subsidiary net profit percentage - Risima	67.2%	70%	72%
6.11	Subsidiary net profit percentage - CMR	Breakeven	5%	5%
6.12	Subsidiary net profit percentage - Limpopo Connexion	5%	5%	5%
6.13	Subsidiary net profit percentage - New Era	-32.6%	5%	11.6%
6.14	Subsidiary net profit percentage - GNT	Breakeven	2%	5%

Other Programme information

Personnel numbers and costs

Table 6.40 below provide a summary of personnel estimates per category over the seven-year period.

Limpopo Economic Development Agency

Detail of approved establishment and personnel numbers per programme

	2018/19	2019/20	2020/21	2021/22			2022/23	2023/24	2024/25
	Audited outcome		Actual outcome	Main budget (Approved)	Adjusted budget (Approved)	Revised estimate	Medium-term estimates		
Headcount									
Board Members									
Personnel cost (R thousand)	4,900	4,790	4,416	4,416	4,416	4,416	4,653	4,714	4,926
Personnel numbers (head count)	11	12	18	18	18	18	18	18	18
Unit cost	445	399	245	245	245	245	258	262	274
Executive Management									
Personnel cost (R thousand)	24,268	22,745	22,106	22,106	22,106	22,106	23,292	23,600	24,659
of which									
Chief Financial Officer remuneration (R thousand)	1,593	1,493	1,451	1,451	1,451	1,451	1,529	1,549	1,618
Chief Executive officer remuneration (R thousand)	2,681	2,513	2,442	2,442	2,442	2,442	2,573	2,607	4,454
Personnel numbers (head count)	13	13	13	13	13	13	13	13	13
Unit cost	1,867	1,750	1,700	1,700	1,700	1,700	1,792	1,815	1,897
Senior Management									
Personnel cost (R thousand)	53,899	50,517	53,560	53,560	53,560	53,560	56,435	57,180	62,552
Personnel numbers (head count)	72	70	104	104	104	104	104	104	104
Unit cost	749	722	515	515	515	515	543	550	601
Middle Management									
Personnel cost (R thousand)	112,404	105,351	102,390	102,390	102,390	102,390	115,903	109,311	115,414
Personnel numbers (head count)	216	213	247	247	247	247	257	247	247
Unit cost	520	495	415	415	415	415	451	443	467
Professionals									
Personnel cost (R thousand)	387,449	363,138	352,931	352,931	352,931	352,931	371,876	376,787	389,704
Personnel numbers (head count)	1,481	1,475	1,406	1,406	1,406	1,406	1,406	1,406	1,406
Unit cost	262	246	251	251	251	251	264	268	277
Semi-skilled									
Personnel cost (R thousand)	-	-	-	-	-	-	-	-	-
Personnel numbers (head count)	-	-	-	-	-	-	-	-	-
Unit cost									
Very low skilled									
Personnel cost (R thousand)	57,934	54,299	53,183	53,183	53,183	53,183	56,038	56,778	59,327
Personnel numbers (head count)	248	233	196	196	196	196	196	196	196
Unit cost	234	233	271	271	271	271	286	290	303
Total for entity									
Personnel cost (R thousand)	635,954	596,050	584,169	584,169	584,169	584,169	623,544	623,655	651,657
Personnel numbers (head count)	2,030	2,004	1,966	1,966	1,966	1,966	1,976	1,966	1,966
Unit cost	313	297	297	297	297	297	316	317	331

LEDA group will have increase on employee costs over the MTEF due to expected salary increases as announced by the Minister of Finance as well as the costs of new vacancies.